

why are  
DISTRIBUTED SYSTEMS  
so hard?

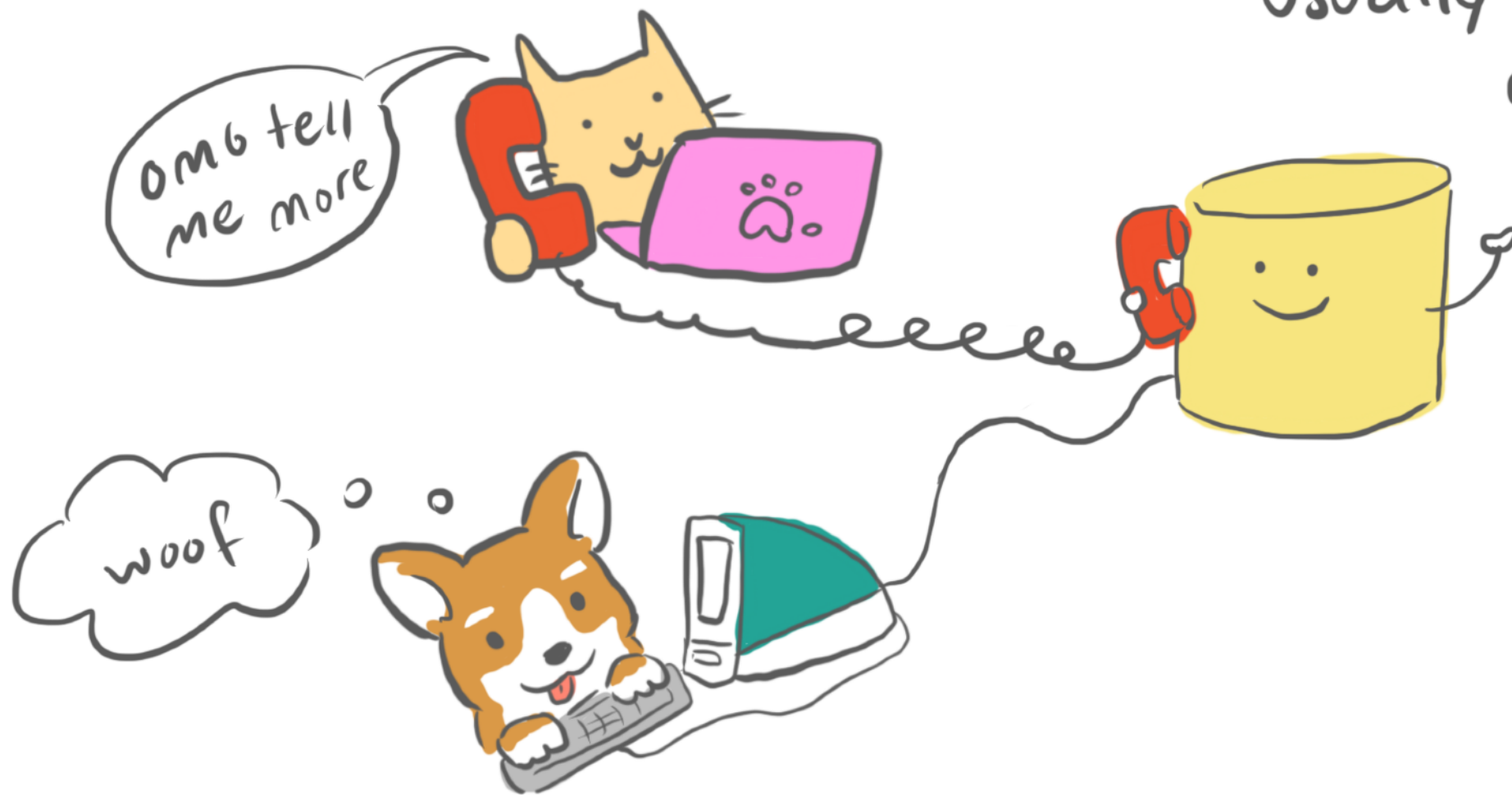
@deniseyu21

deniseyu.io

A long time ago,  
in a datacenter not too far away...

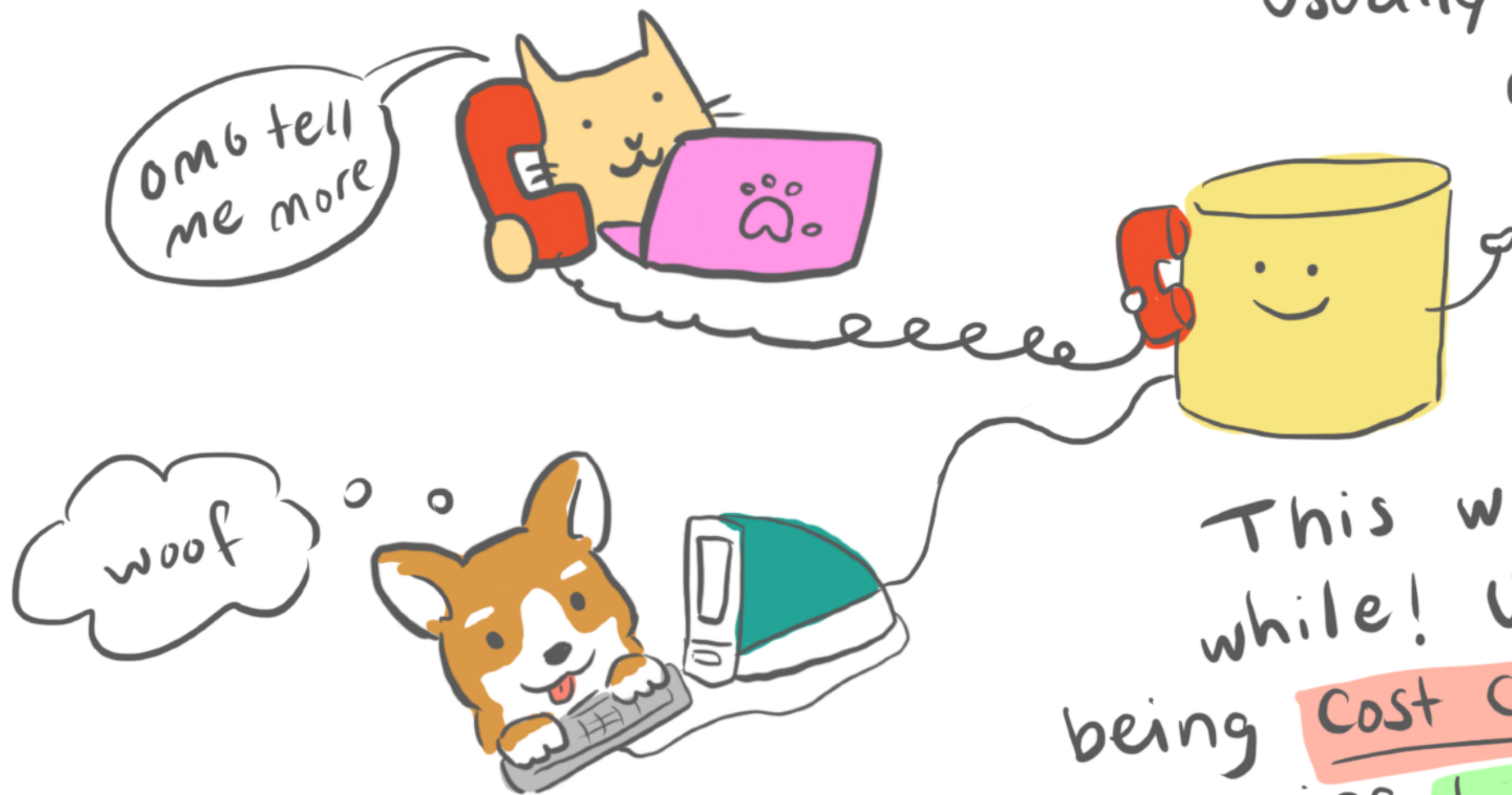
A long time ago,  
in a datacenter not too far away...

All business applications talked to one database,  
usually hosted on  
a company's  
own  
hardware.



A long time ago,  
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own  
hardware.



This worked for a  
while! Until IT stopped  
being cost centers & started  
being business enablers.



Data storage & retrieval needs evolved as software became business differentiators.

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Business analysis  
& data warehouses



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Business analysis  
& data warehouses



ML & Natural  
language  
processing



Data Storage & retrieval needs evolved as software became business differentiators.

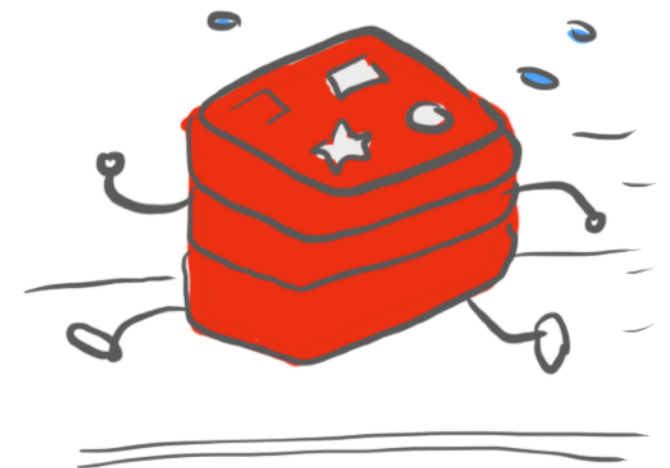
Business analysis  
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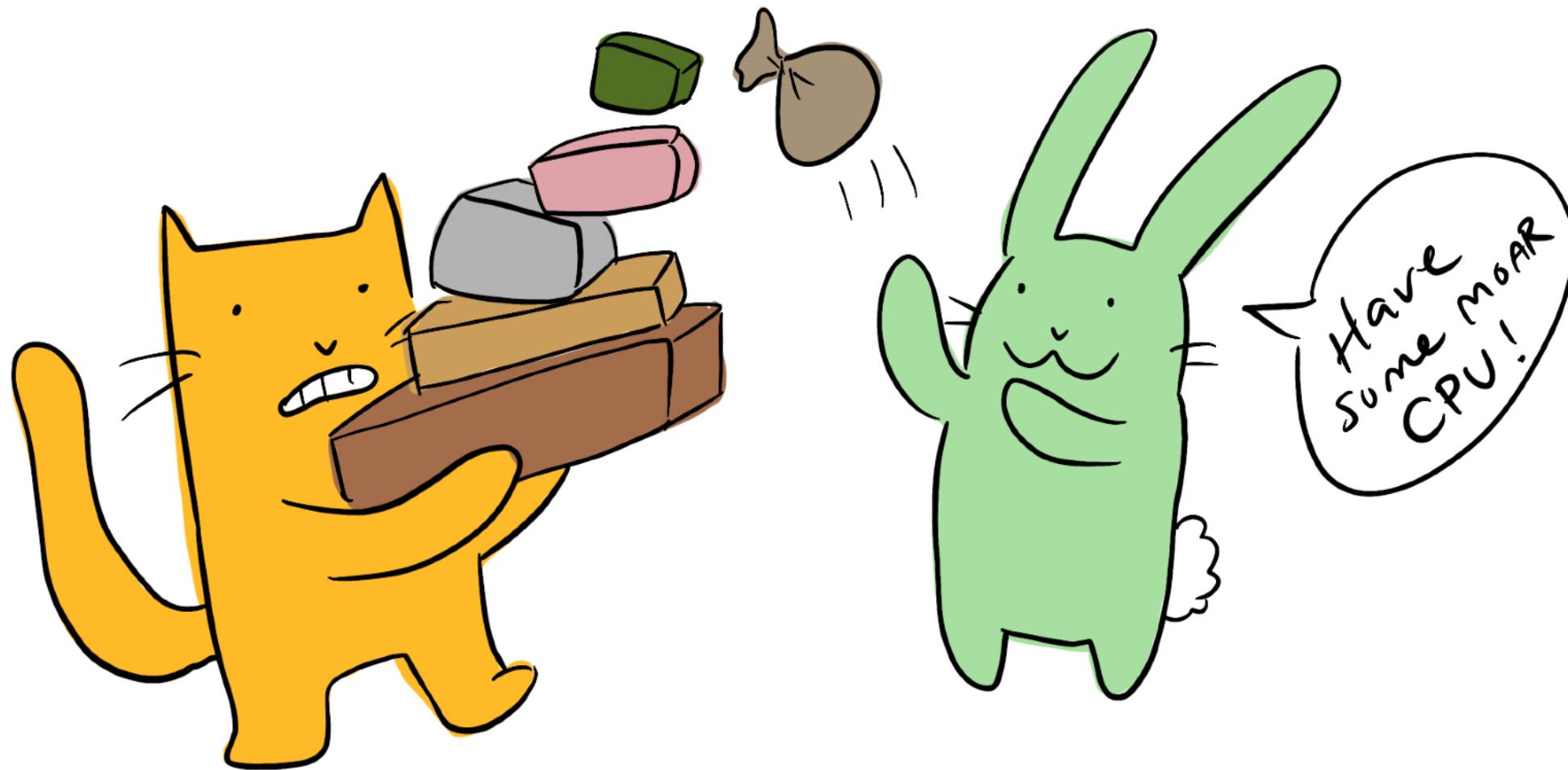
ML & Natural  
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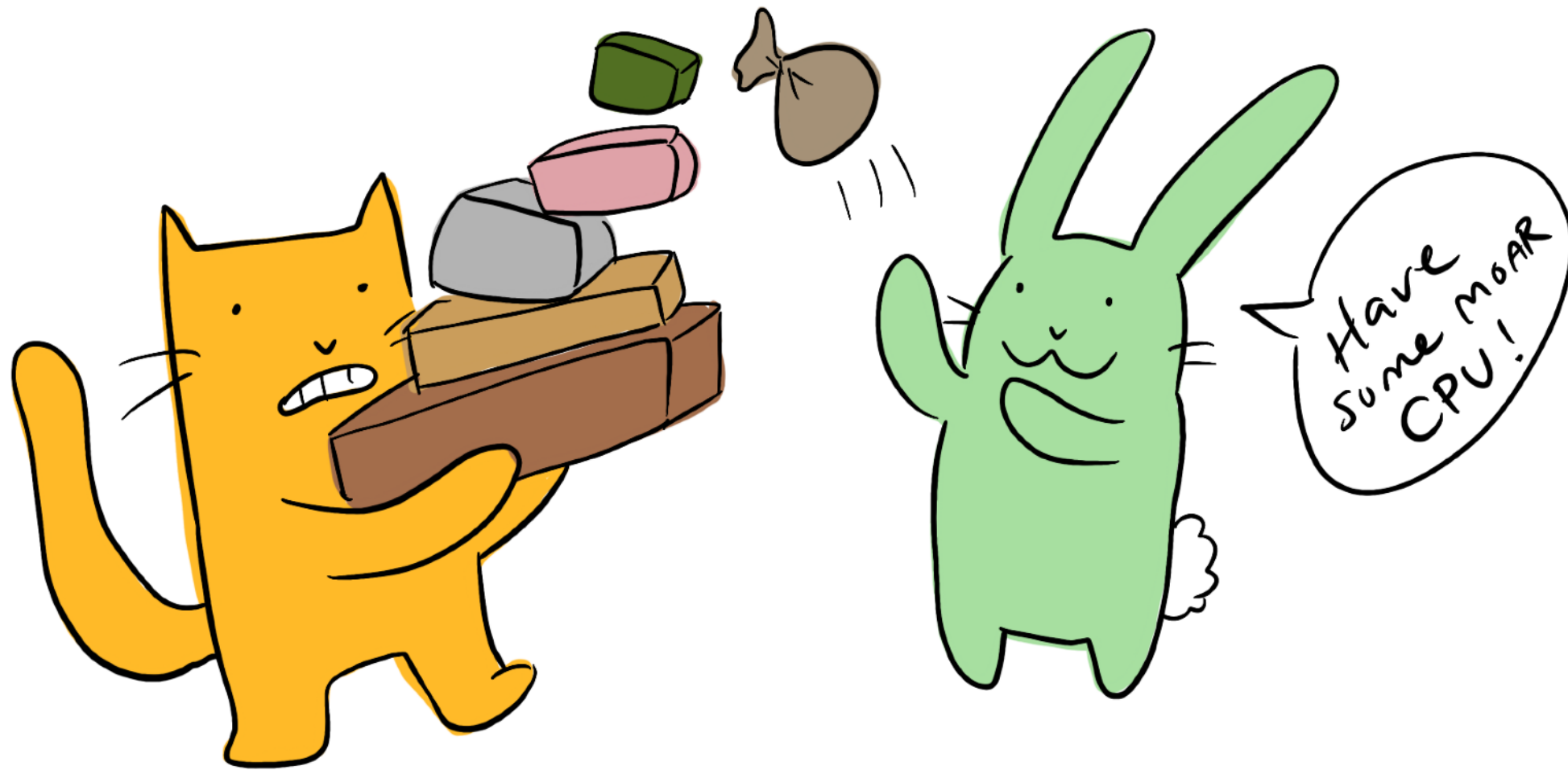
Faster, bigger  
queries!



So we scaled vertically...



So we scaled vertically...



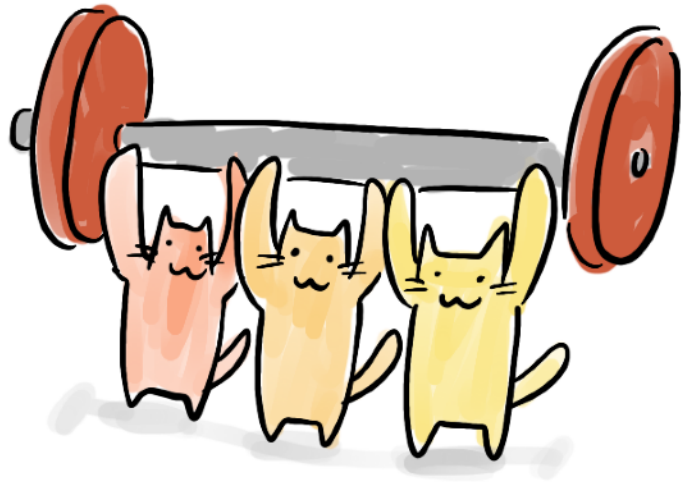
until unit economics (or physics) caught up.



REASONS TO HORIZONTALLY  
DISTRIBUTE :



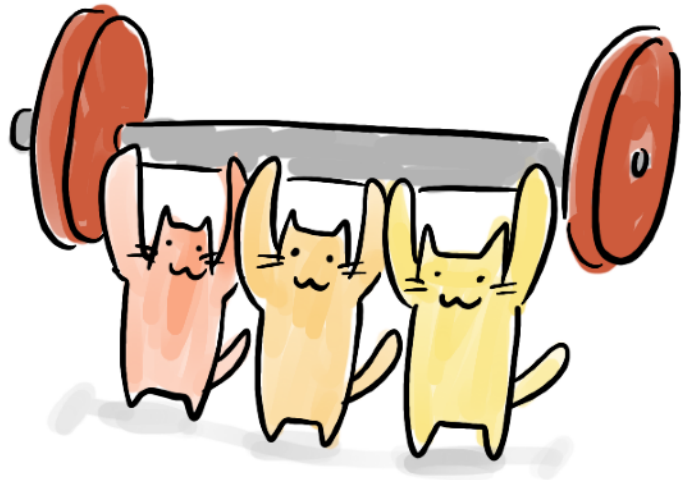
# REASONS TO HORIZONTALLY DISTRIBUTE :



Scalability :

one machine cannot  
handle request or  
data size

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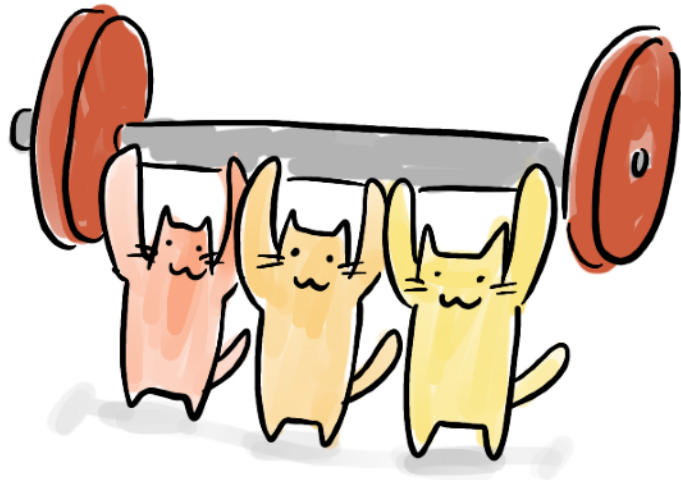


Scalability :  
one machine cannot  
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Availability:  
if one machine goes  
down, others keep  
working

# REASONS TO HORIZONTALLY DISTRIBUTE :



Scalability :  
one machine cannot  
handle request or  
data size



Availability:  
if one machine goes  
down, others keep  
working



Latency:  
go faster when  
data is stored  
geographically closer  
to users

You may have  
heard the term  
"shared nothing"  
architecture:



You may have  
heard the term  
"shared nothing"  
architecture:

This is mostly sensible,  
but it does force design  
trade-offs.



what does it  
actually mean  
to run a  
distributed system?



# LOCAL



all entities  
in one  
ADDRESS  
SPACE



Caller & Receiver  
Known

VS.

# DISTRIBUTED

multiple address  
spaces, maybe  
multiple  
machines



Recipient  
might be unknown



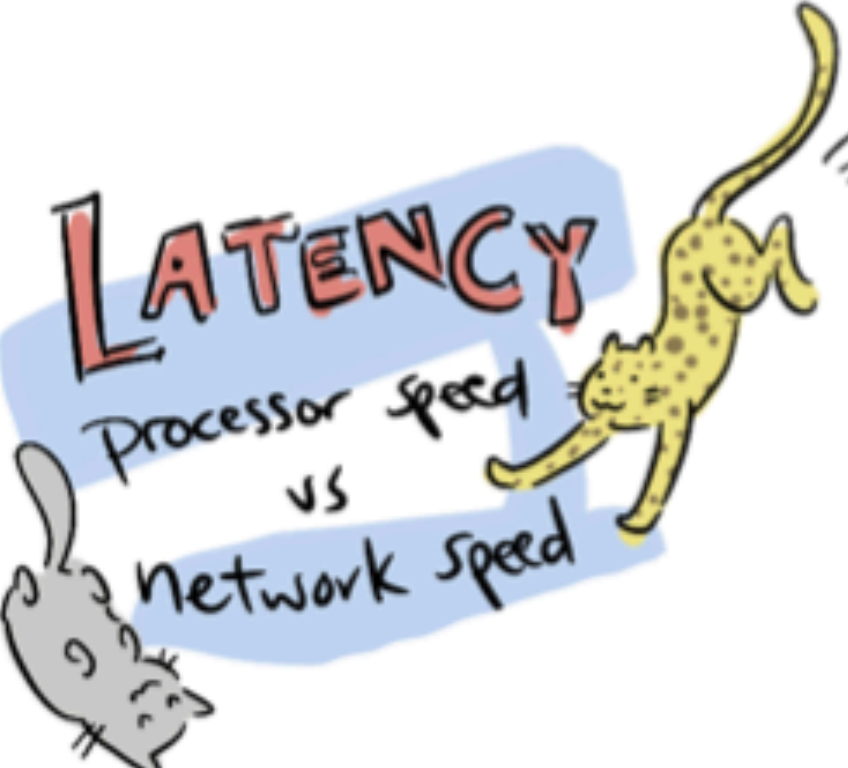
a note on  
distributed  
Computing  
1994





THE  
HARD PARTS!


**LATENCY**  
Processor speed  
vs  
network speed

A grey mouse is on the left, looking up. A yellow cheetah with black spots is on the right, jumping towards the left. They are positioned around the 'LATENCY' text.

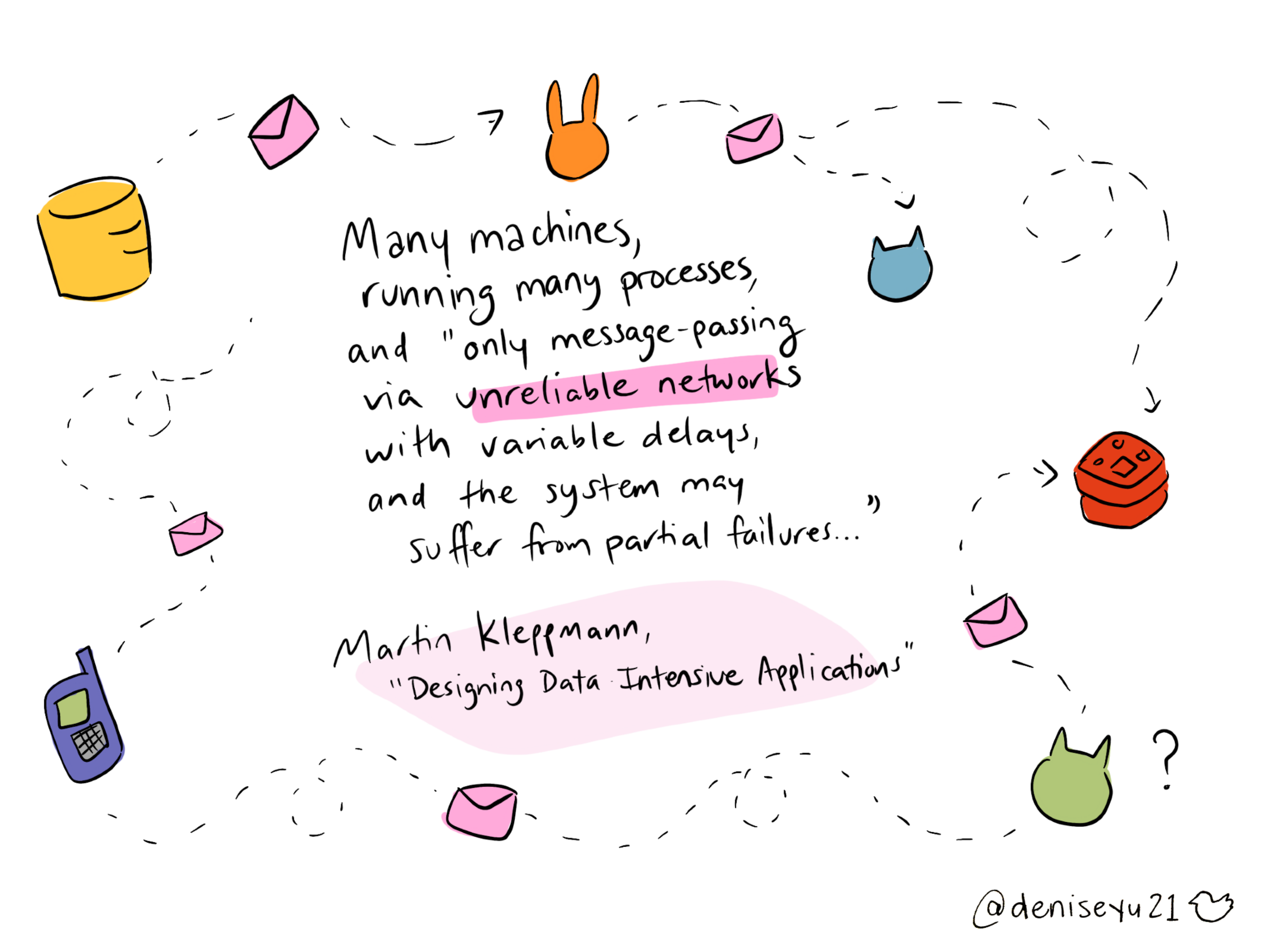
**MEMORY  
ACCESS**

A pointer icon (a diamond shape with a cross) is on the left. A bookshelf with several books is on the right. A wavy line connects the pointer to the bookshelf.

Pointers are only  
valid in their own  
memory space

Two traffic lights are shown. The one on the left has a green light illuminated. The one on the right has a red light illuminated.

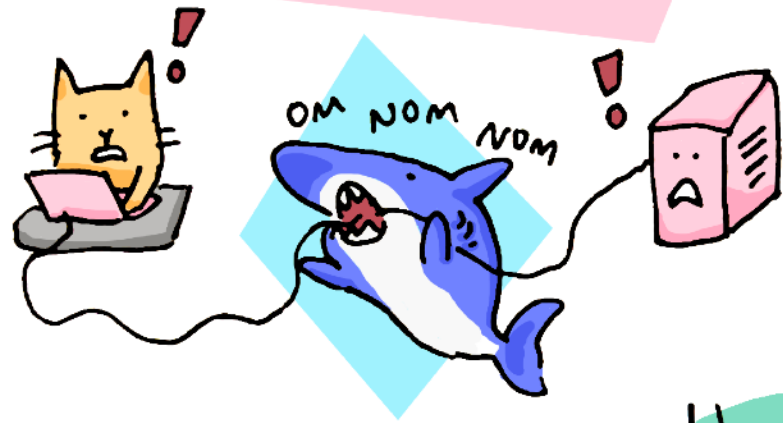
**PARTIAL  
FAILURES**  
↳ Inevitable!



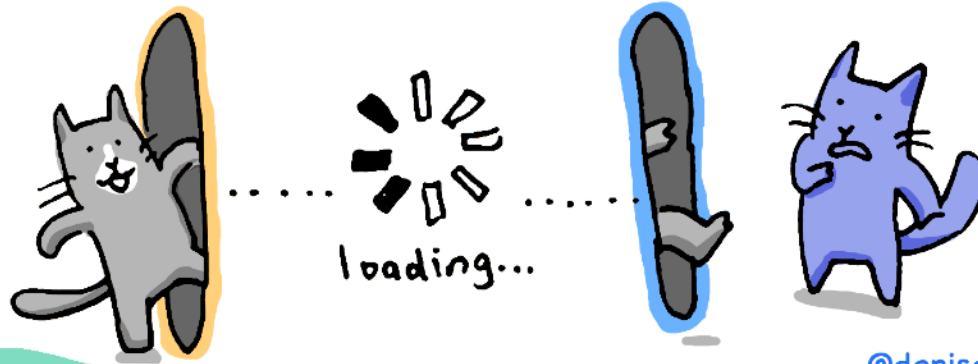
Many machines,  
running many processes,  
and "only message-passing  
via **unreliable networks**  
with variable delays,  
and the system may  
suffer from partial failures..."

Martin Kleppmann,  
"Designing Data Intensive Applications"

① The network is reliable



② Latency is ZERO



③ Bandwidth is infinite



@deniseyu21

⑧ The network is homogeneous

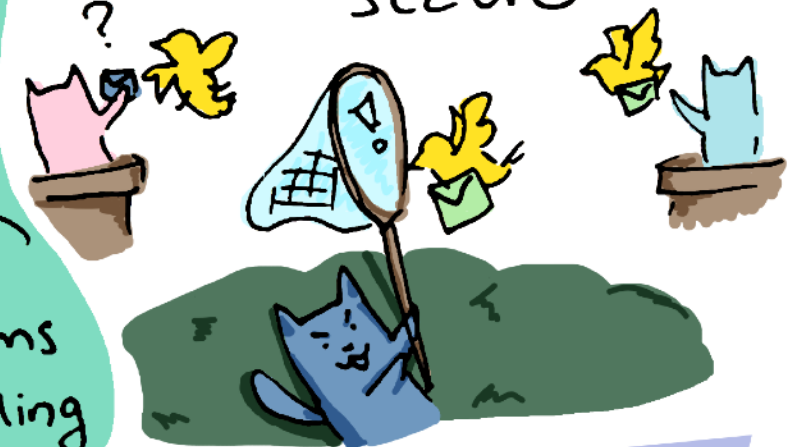


# the 8 Fallacies of Distributed Computing



Originally formulated by L. Peter Deutsch & Colleagues at Sun Microsystems in 1994; #8 added in 1997 by James Gosling

④ The network is Secure



⑦ Transport costs \$0



⑥ There is only one administrator

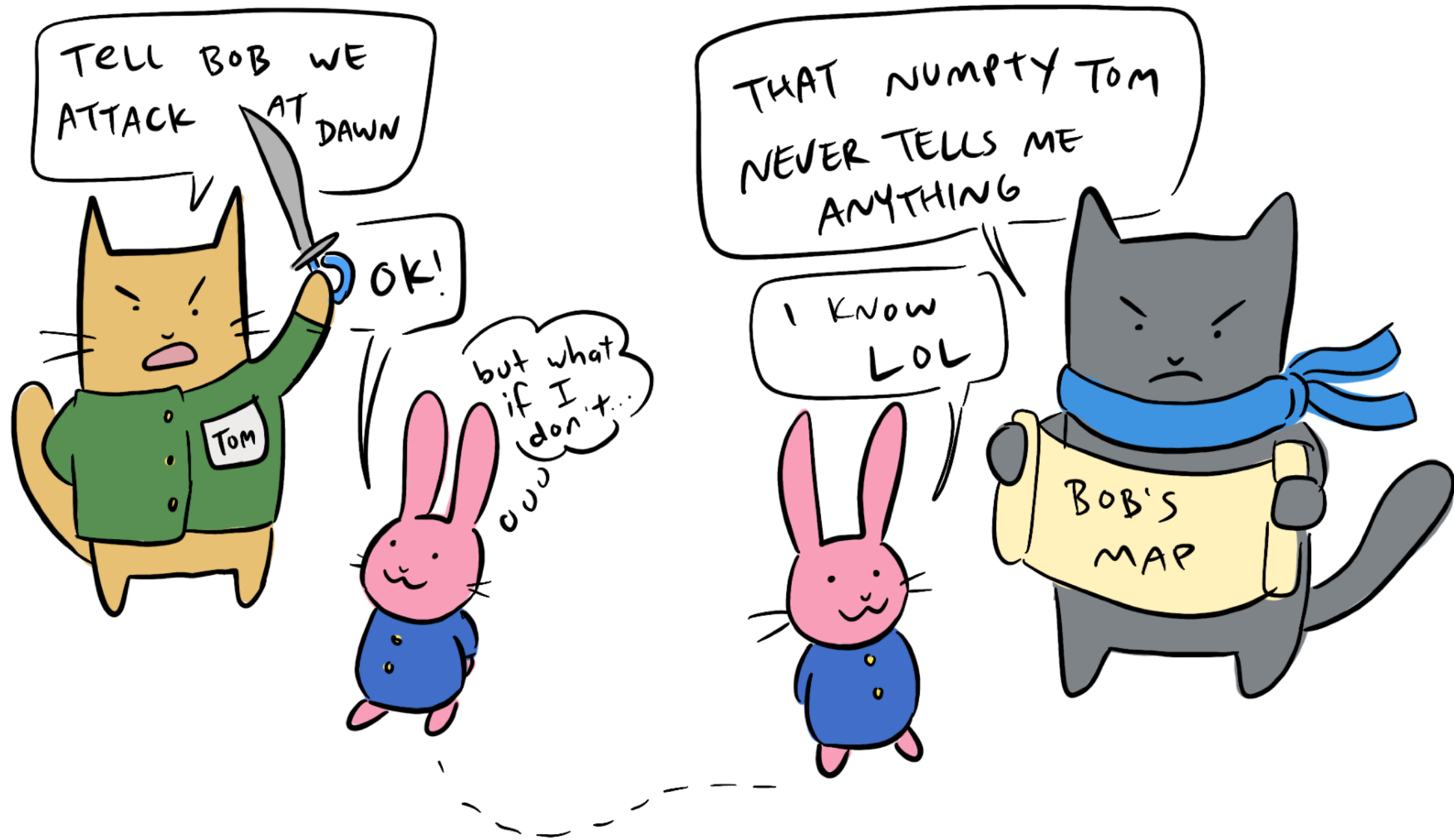


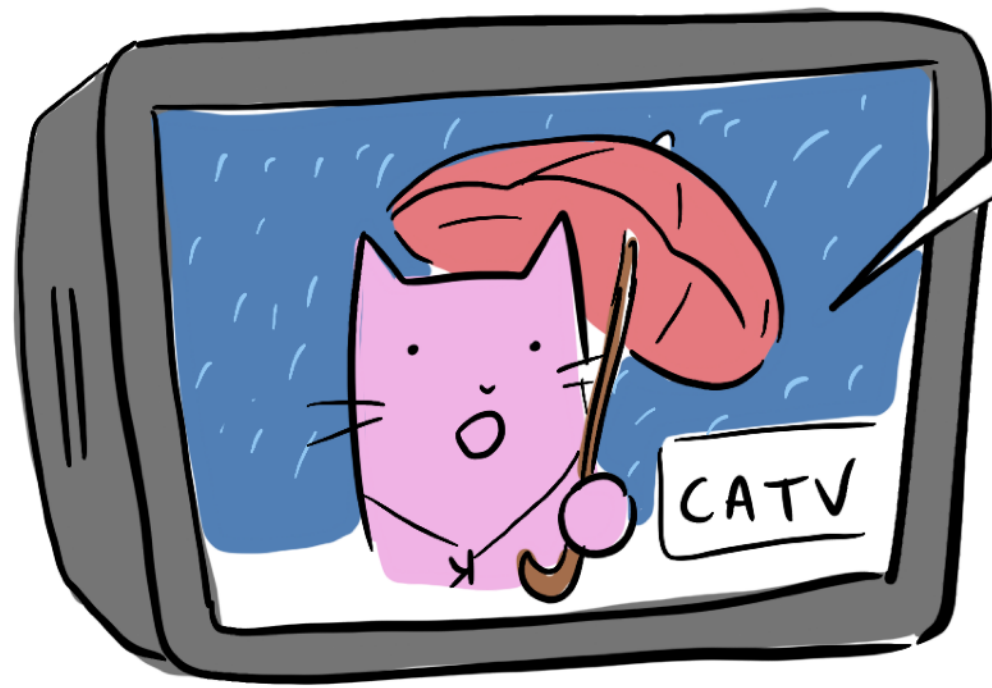
⑤ Topology doesn't change





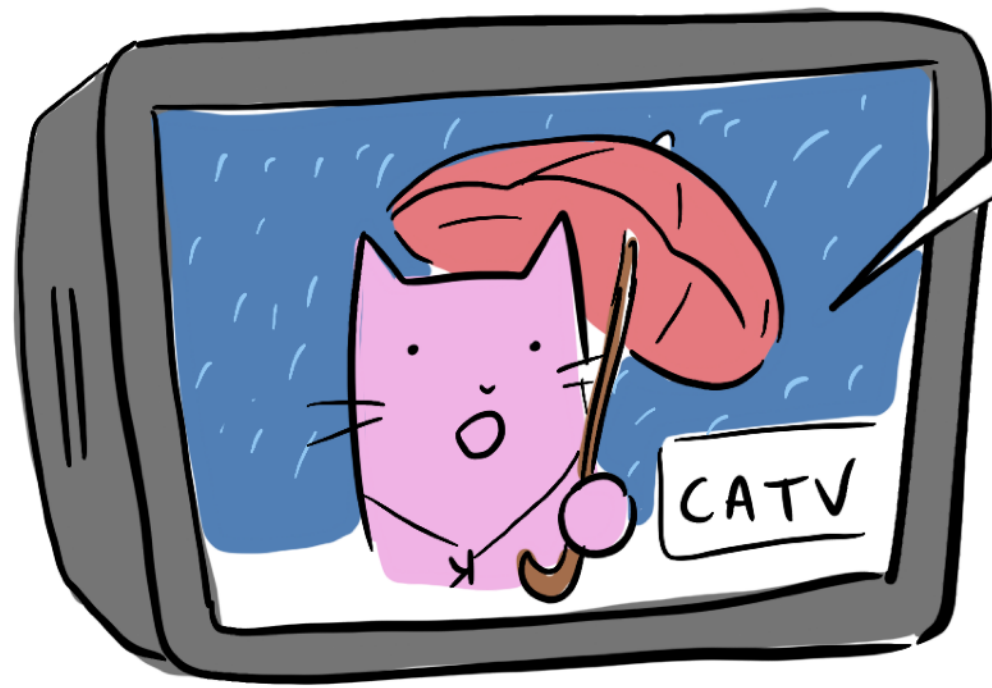
# The Byzantine Generals Problem





There is a  
15% chance  
we are already  
in a partition

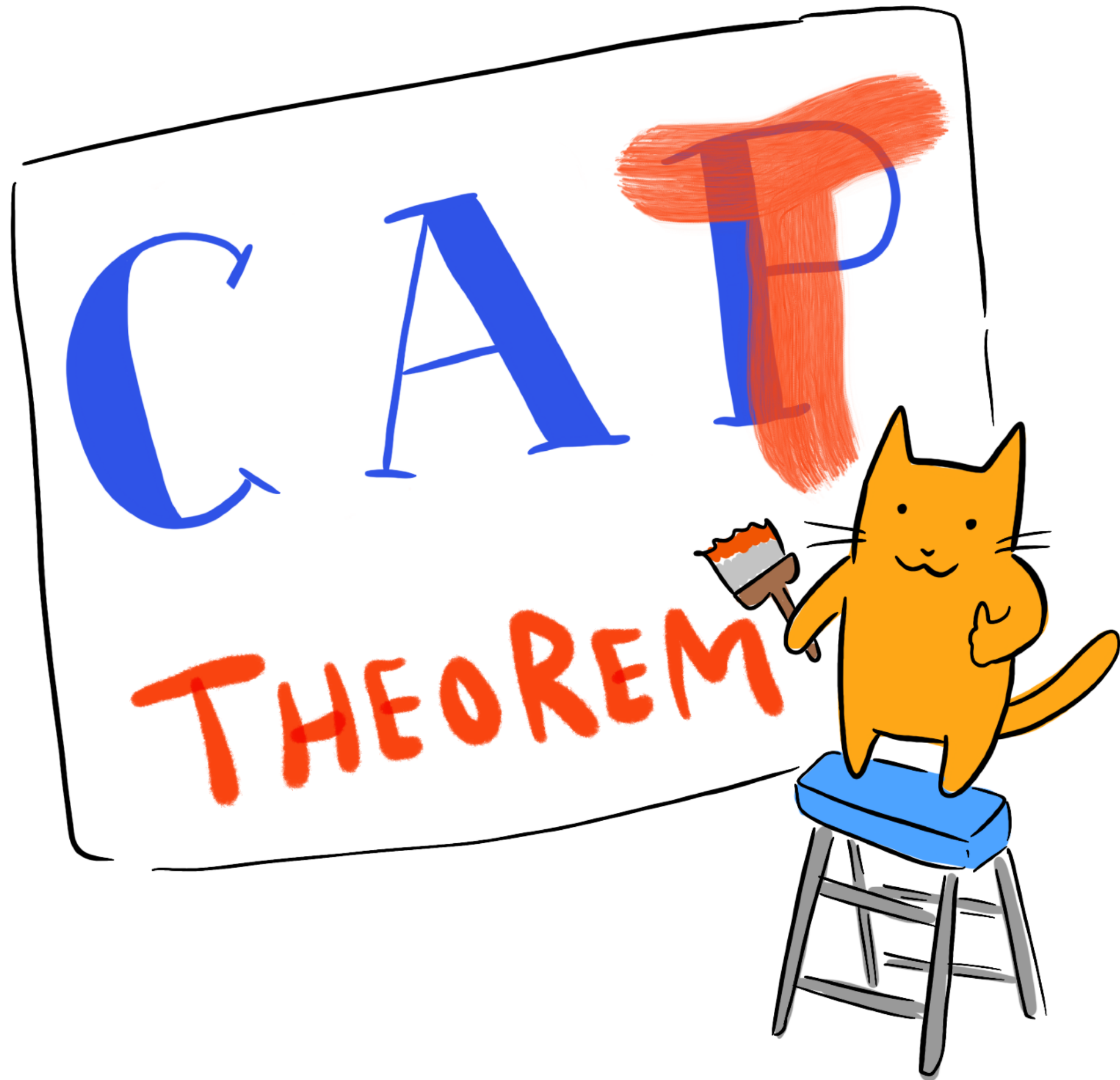
There are lots we can't know. But  
in distributed computing, we can know one thing:



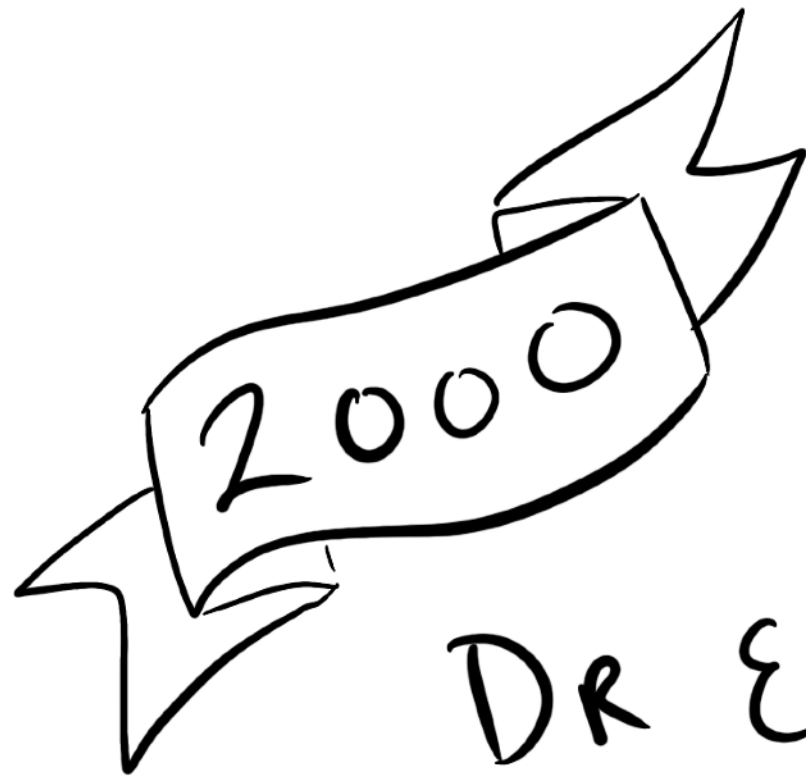
There is a  
15% chance  
we are already  
in a partition

There are lots we can't know. But  
in distributed computing, we can know one thing:

Shit's gonna fail



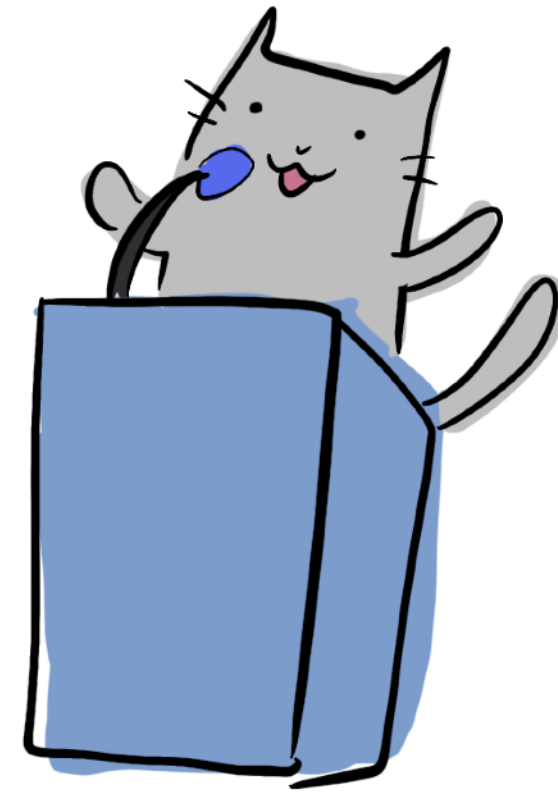
@deniseyu21 🐱



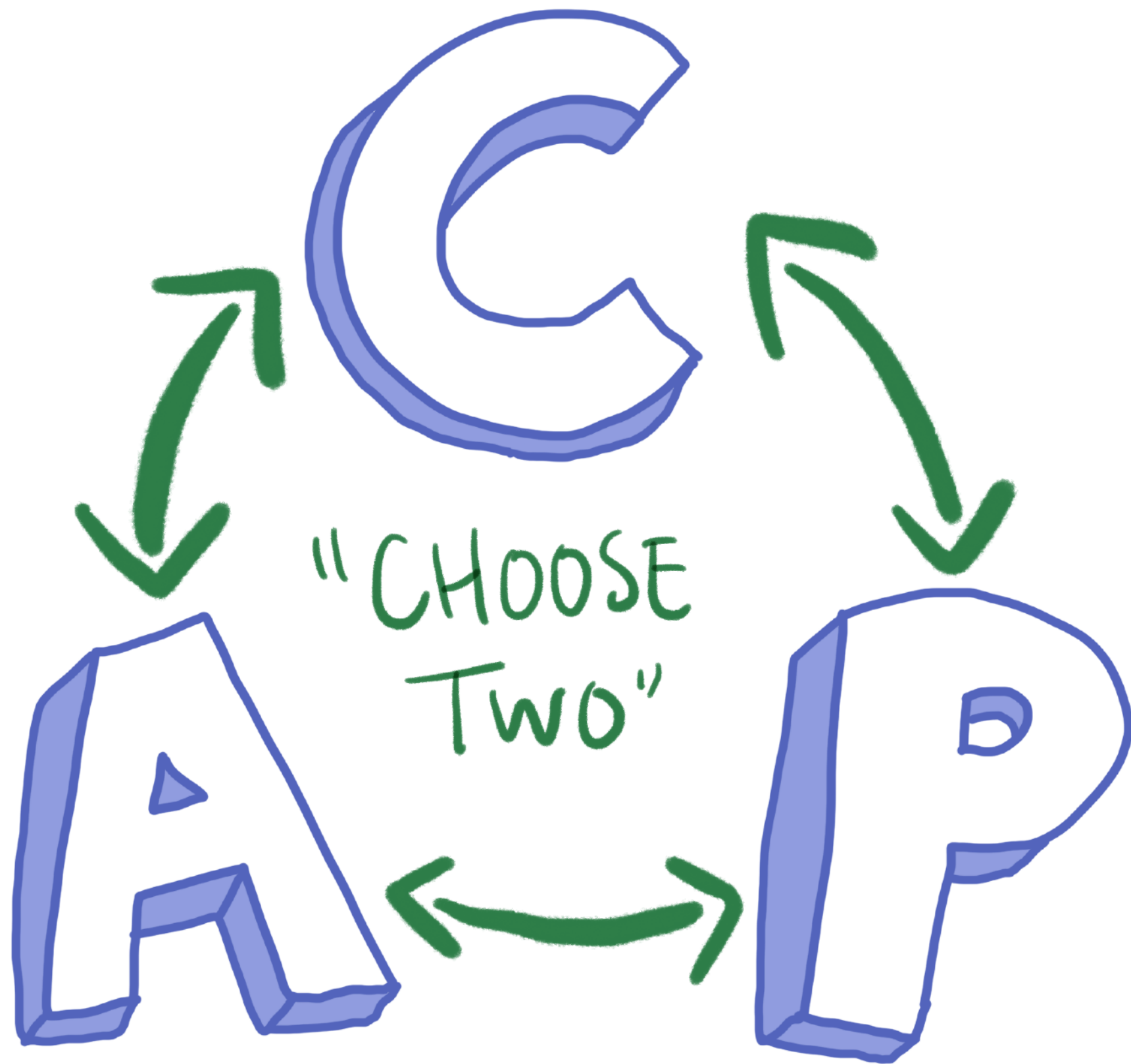
DR ERIC  
BREWER

"Towards Robust  
Distributed  
Systems"

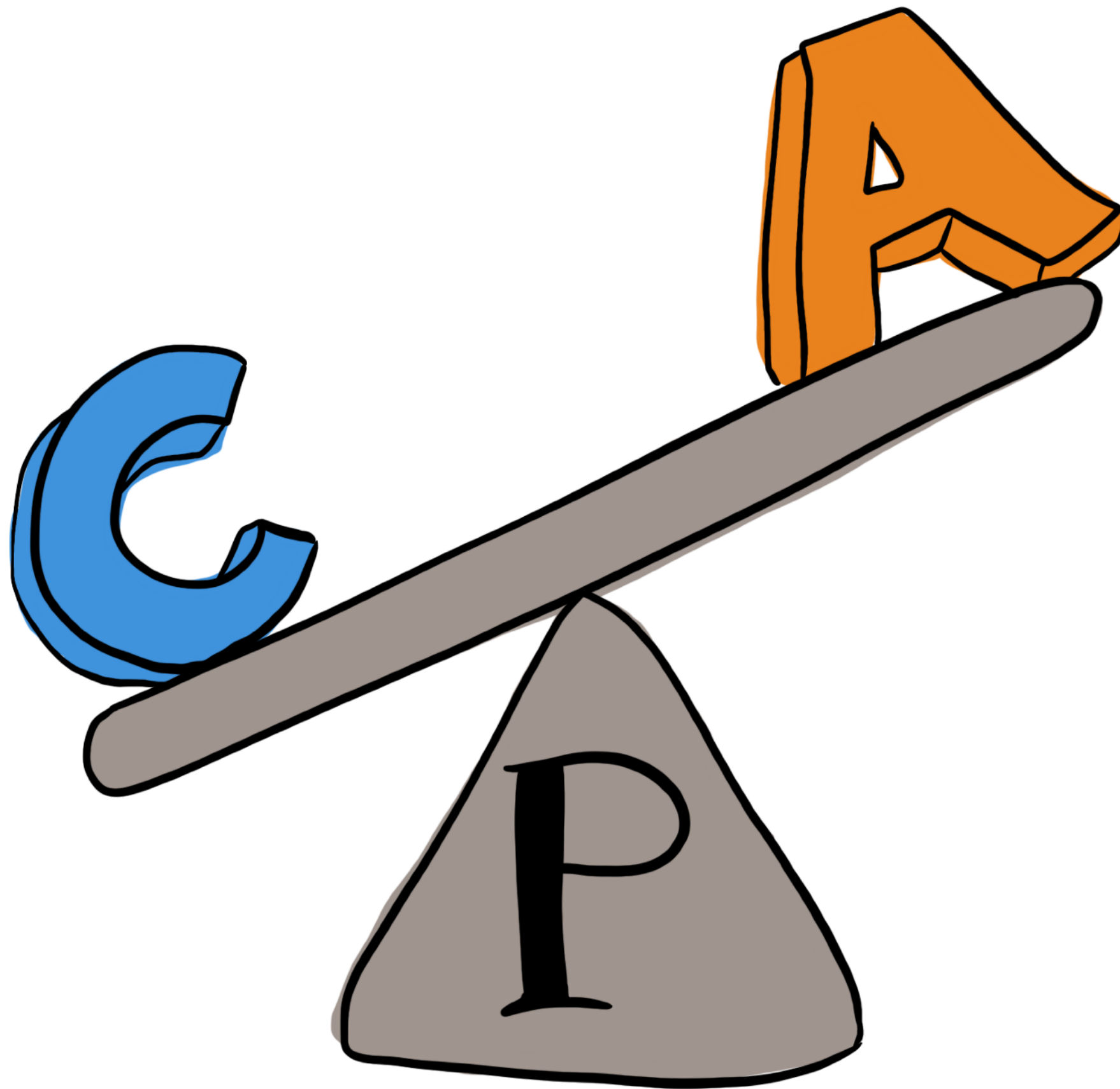
@ Principles of Computing Conf





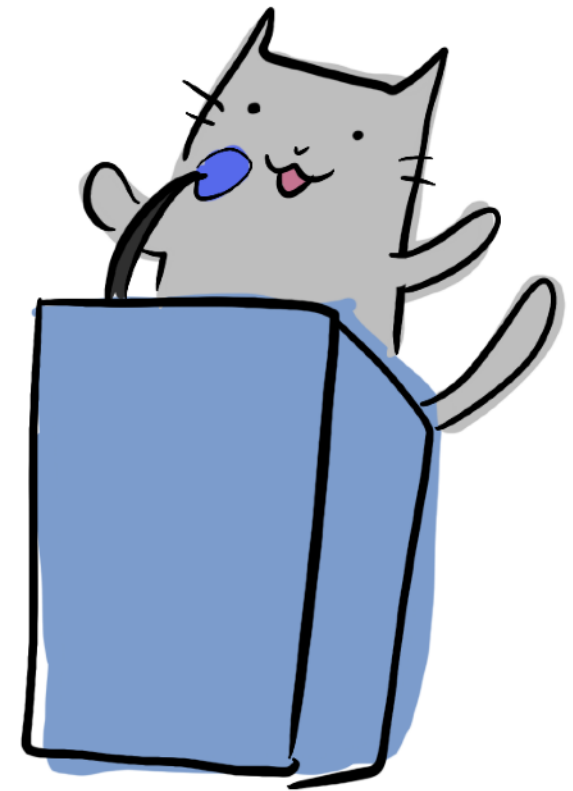


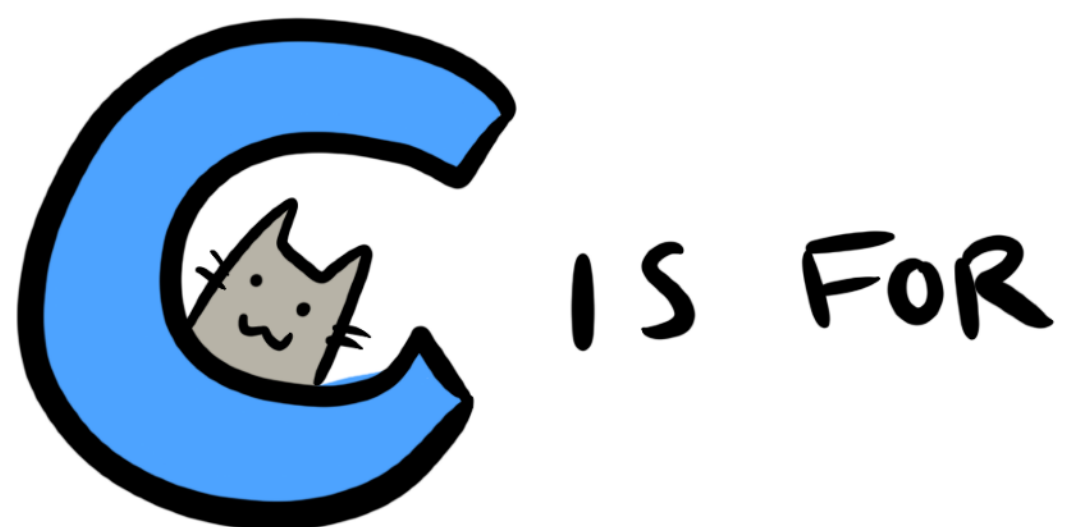


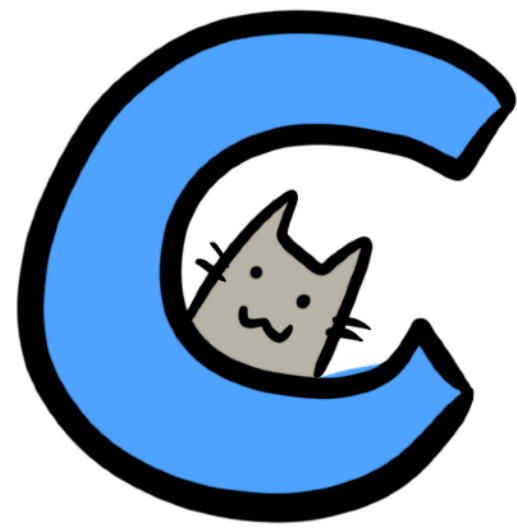


“Does choosing consistency and availability (CA) as the "2 of 3" make sense? As some researchers correctly point out, exactly what it means to forfeit P is unclear.”

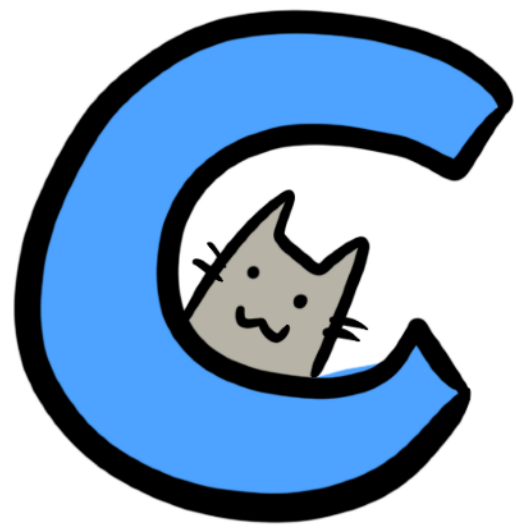
Eric Brewer, *CAP Twelve Years Later: How the 'Rules' Have Changed*



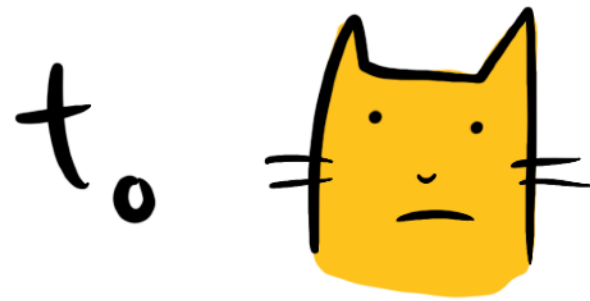




IS FOR LINEARIZABILITY



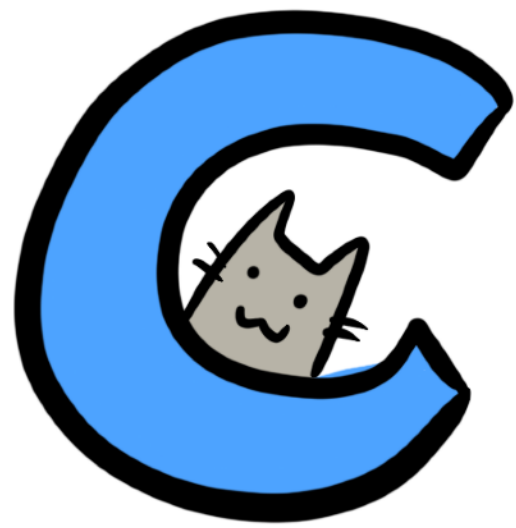
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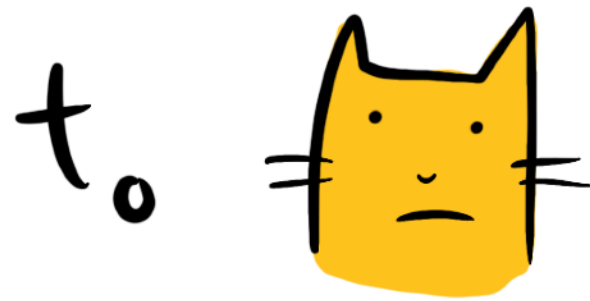
cat.state = 'hungry'



cat.state = 'full'



IS FOR LINEARIZABILITY



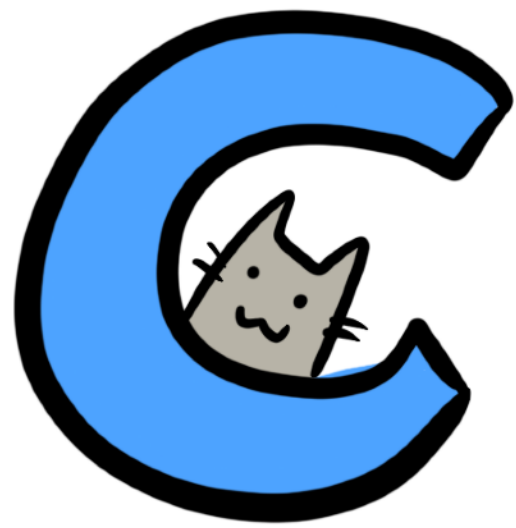
cat.state = 'hungry'



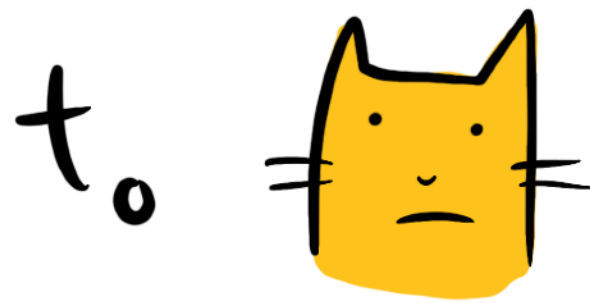
cat.state = 'full'

All nodes must have  $t_1$  if anyone showed  $t_1$





IS FOR LINEARIZABILITY



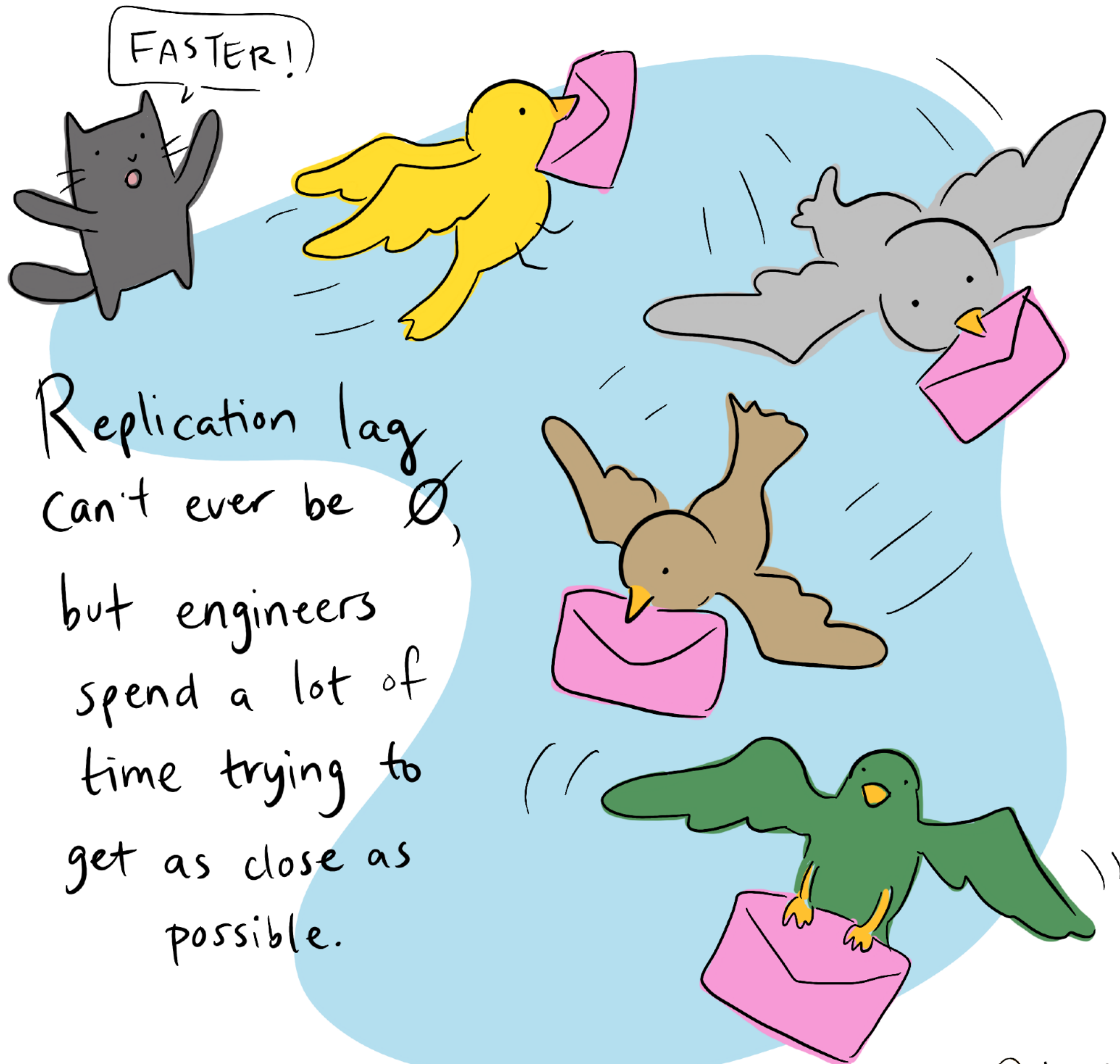
$t_0$  cat.state = 'hungry'



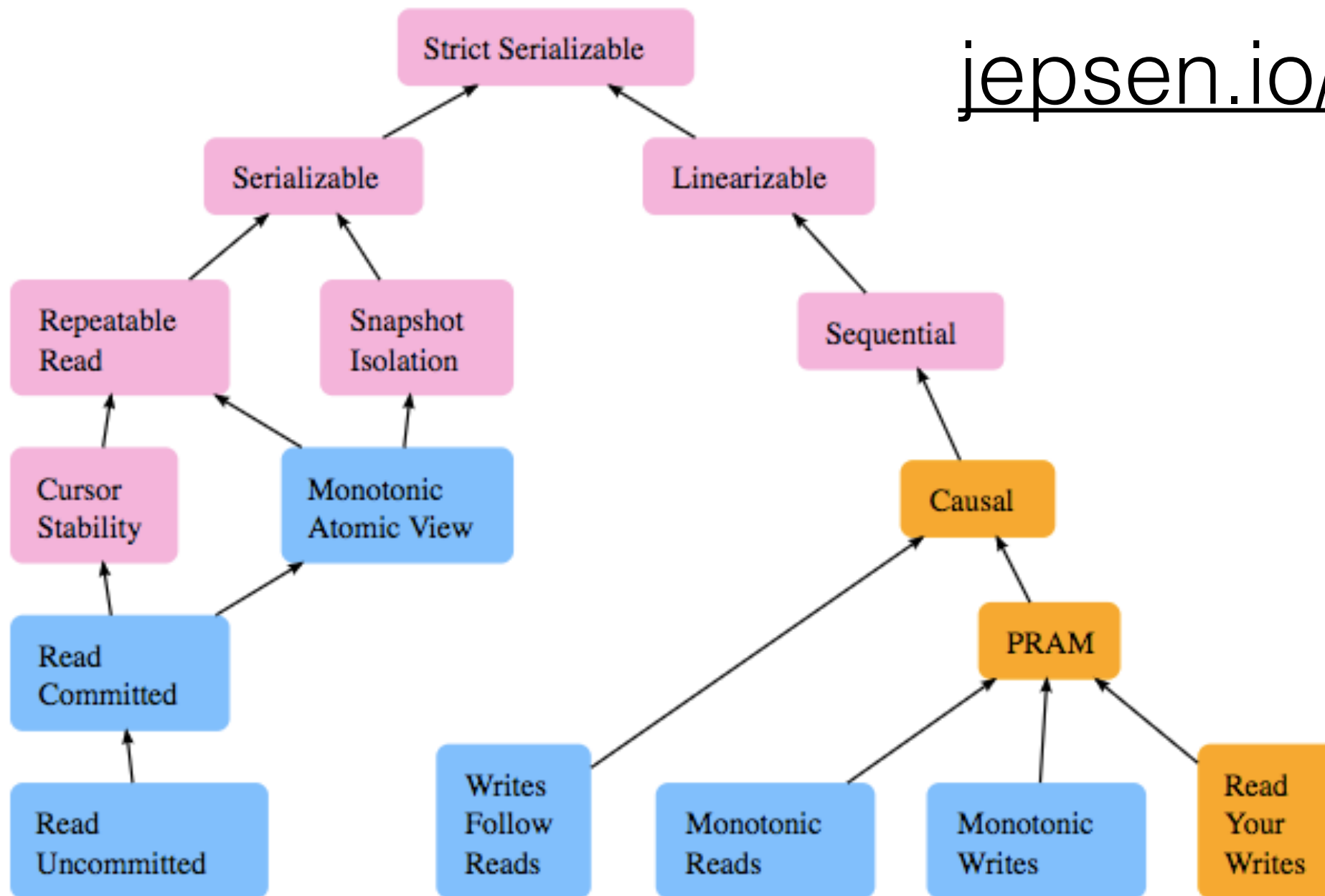
$t_1$  cat.state = 'full'

All nodes must have  $t_1$  if anyone showed  $t_1$

This is really hard! Instant & universal replication.



Replication lag  
can't ever be  $\emptyset$ ,  
but engineers  
spend a lot of  
time trying to  
get as close as  
possible.



Legend

Unavailable

Not available during some types of network failures. Some or all nodes must pause operations in order to ensure safety.

Sticky Available

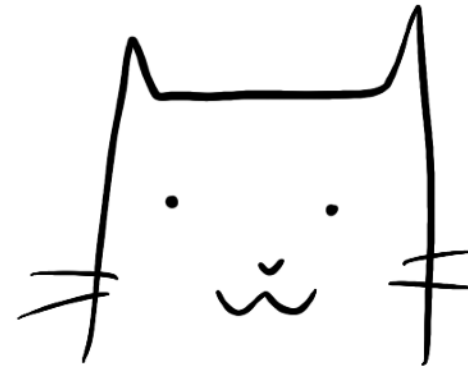
Available on every non-faulty node, so long as clients only talk to the same servers, instead of switching to new ones.

Total Available

Available on every non-faulty node, even when the network is completely down.

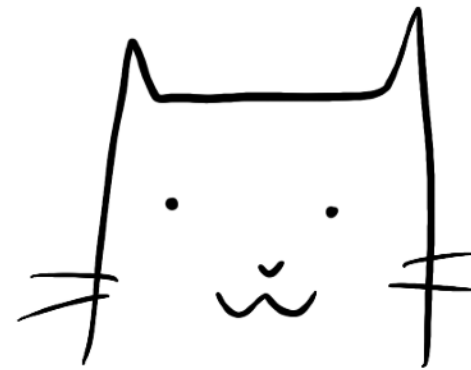
A

IS FOR AVAILABILITY



A

IS FOR AVAILABILITY



We tend to think of availability as a binary state. BUT — reality is much messier!

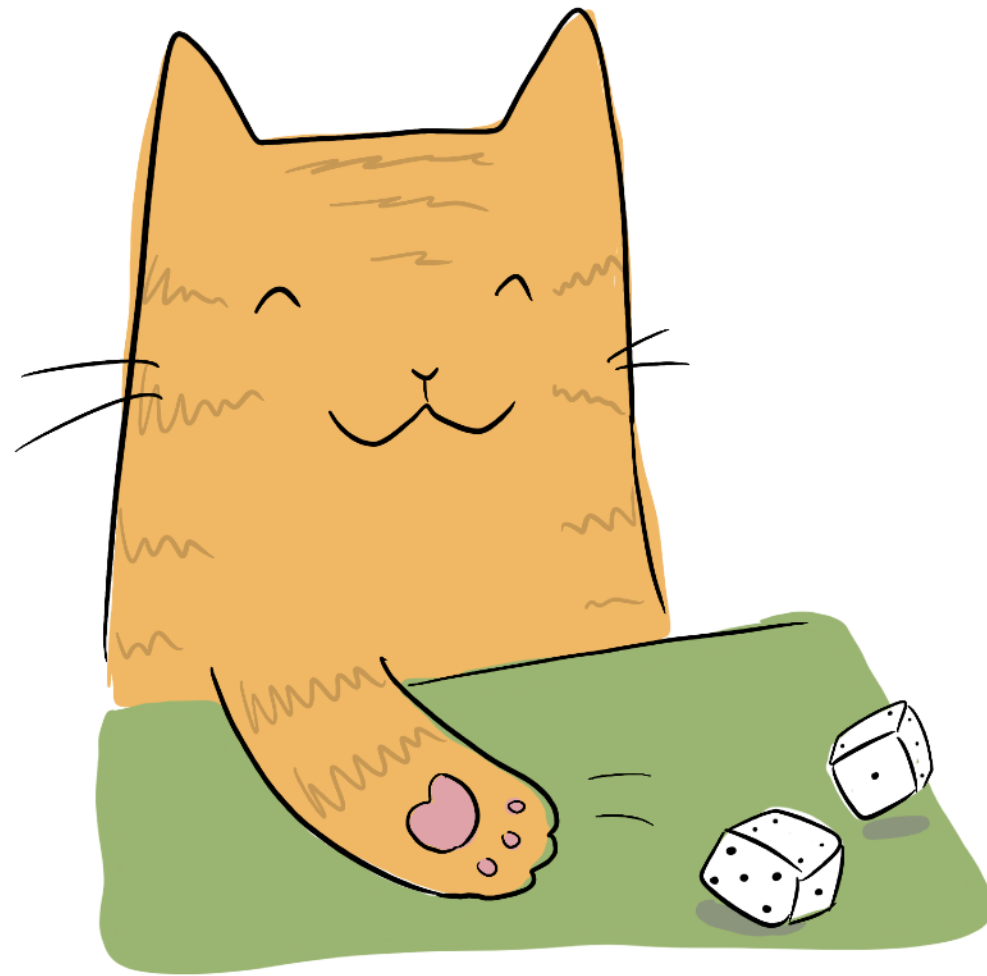
Because LATENCY

How can we know if a node is unresponsive...  
or just slow?



Network latency wasn't part of the  
original CAP formulation.

Determining a  
timeout limit  
is a very  
scientific  
process





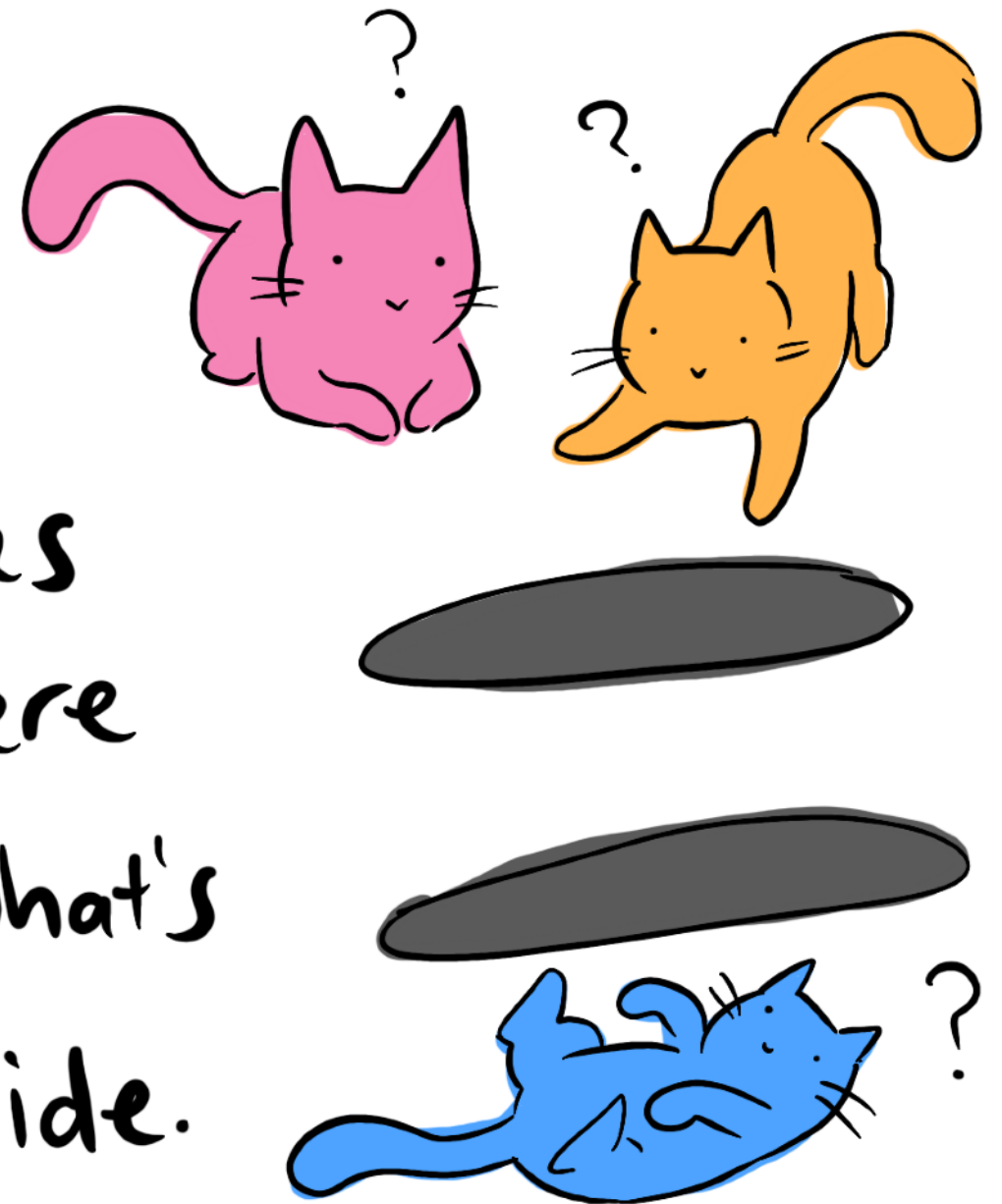
P

IS FOR PARTITION TOLERANCE

Network partitions occur when  
network connectivity between two  
datacenters (running your nodes!)  
is interrupted!

# P IS FOR PARTITION TOLERANCE

During a partition,  
your nodes might as  
well be on opposite sides  
of a wormhole: there  
is no way to know what's  
happening on the other side.

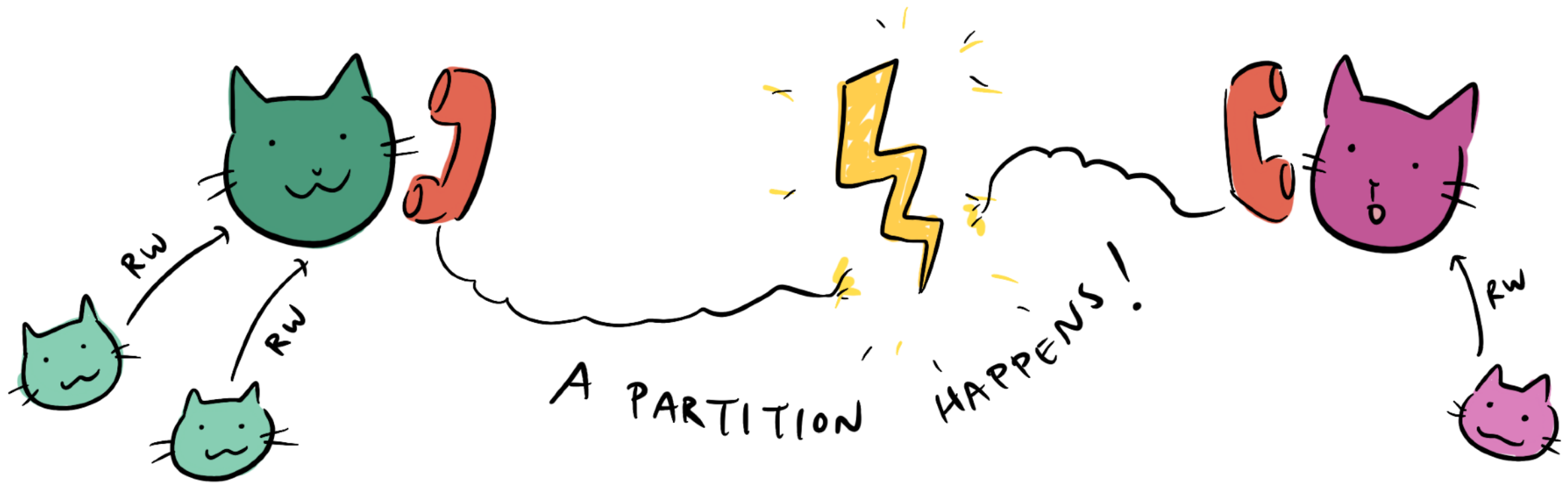


ONSISTENCY \*

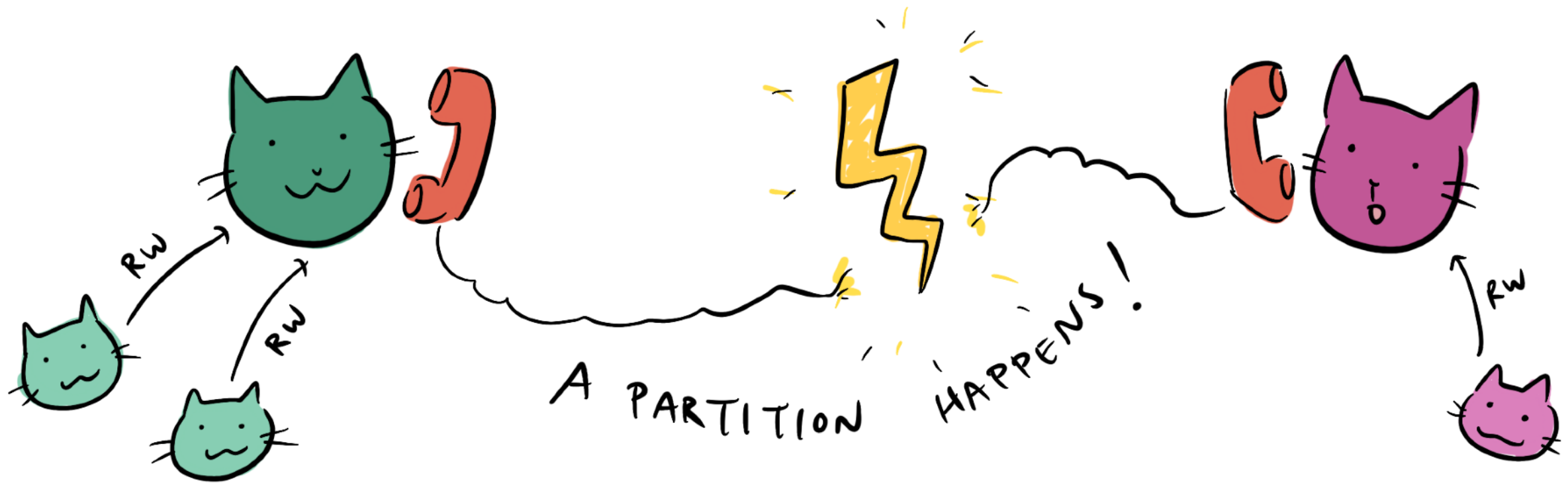
VAILABILITY

artition  
tolerance

# PROOF OF CAP THEOREM



# PROOF OF CAP THEOREM

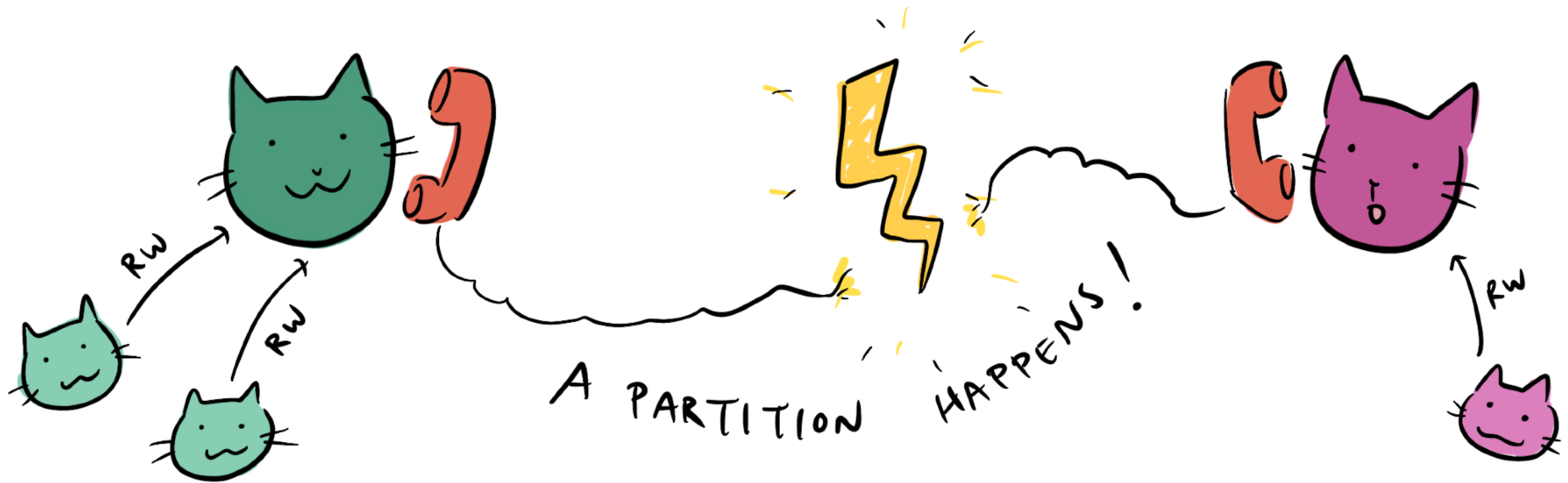


## OPTION 1

Let clients keep R/w  
in both sides of split

~~LINEARIZABILITY~~

# PROOF OF CAP THEOREM



## OPTION 1

Let clients keep R/w  
in both sides of split

~~LINEARIZABILITY~~

## OPTION 2

Stop writing in one  
side until partition ends

~~AVAILABILITY~~

Network partitions  
are inevitable.

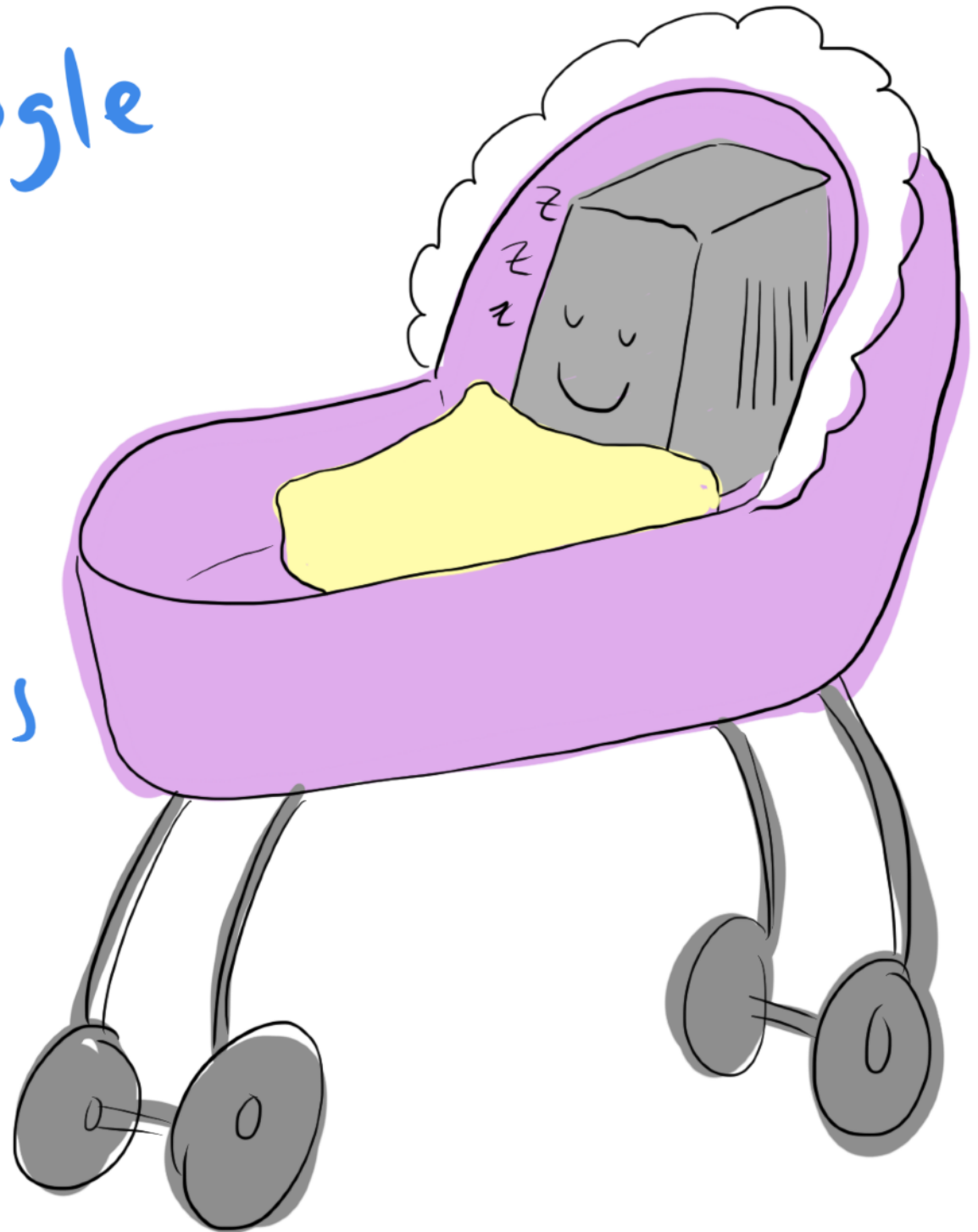
How inevitable?



In the first  
year of a Google  
cluster's life, it  
will experience

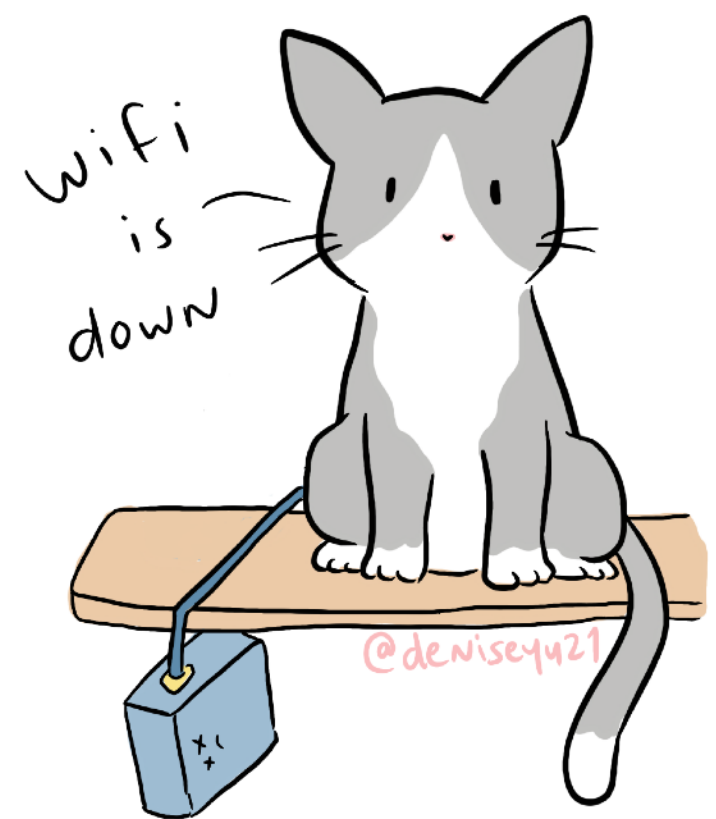
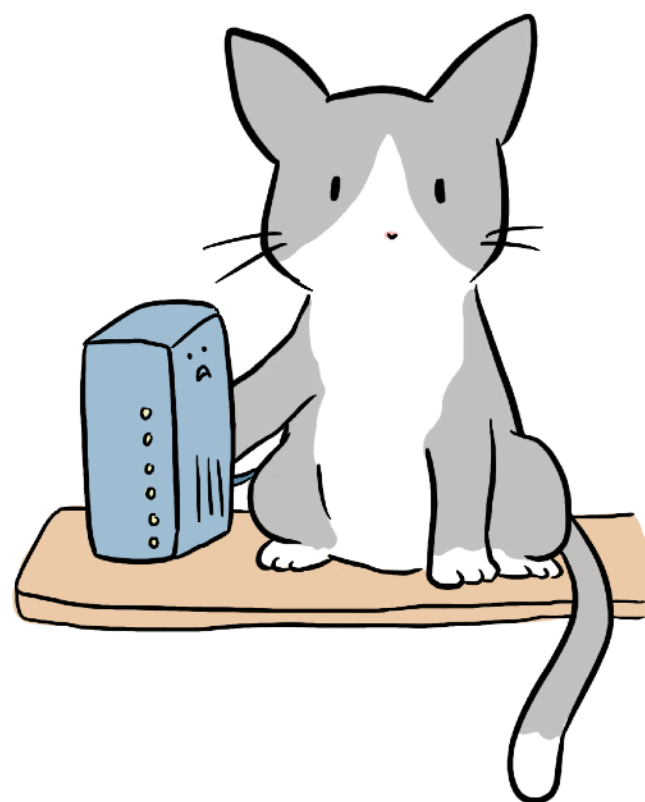
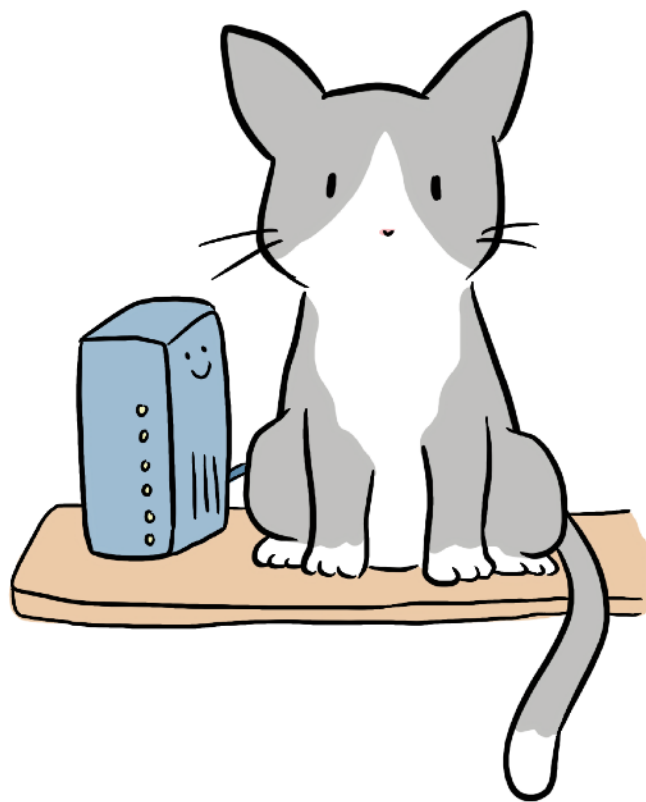
5 rack failures  
3 router failures  
8 network  
maintenances

(Jeffrey Dean)

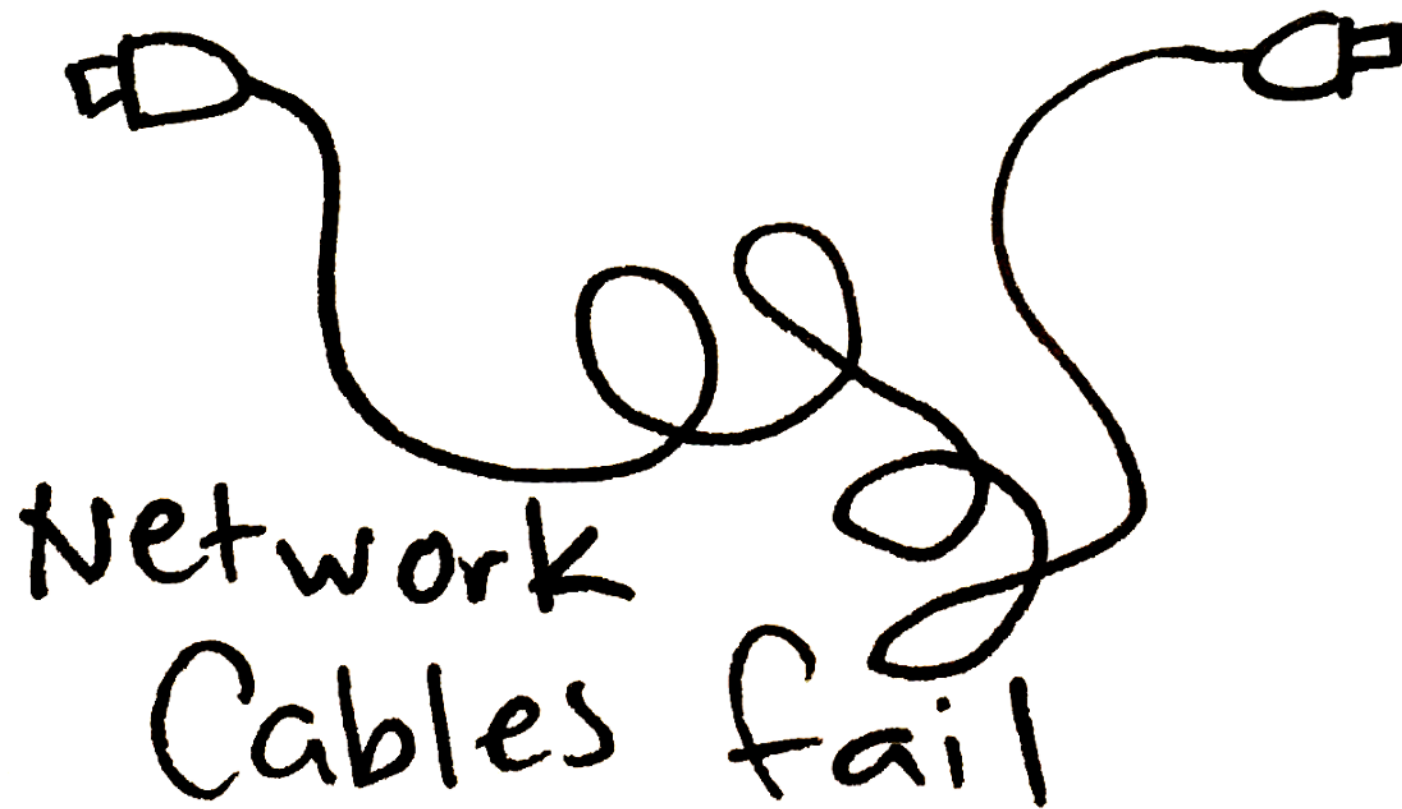


Hardware will  
fail

# Hardware will fail



Hardware will  
fail



Hardware will  
fail



@deniseyu21 🐙

POLICY —

# It's official: Sharks no longer a threat to subsea Internet cables

First known cable shark attacks were in 1985.

DAVID KRAVETS - 7/10/2015, 5:16 PM

Software will  
behave weirdly



# Software will behave weirdly

"Bursty" VMs  
borrow resources  
from each other -  
the Noisy  
Neighbor  
Problem



Software will  
behave weirdly



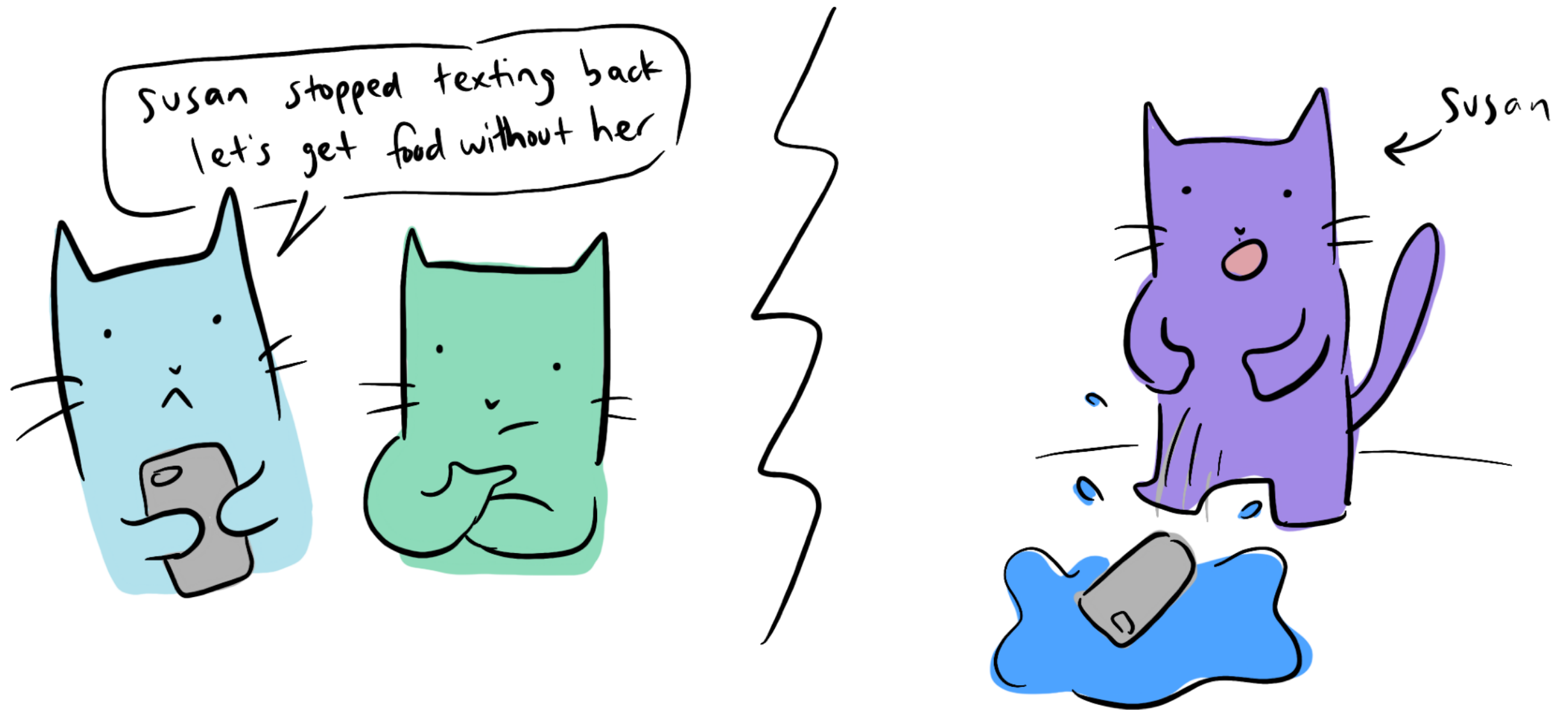
"Stop the  
World"  
garbage  
Collection

# Network glitches

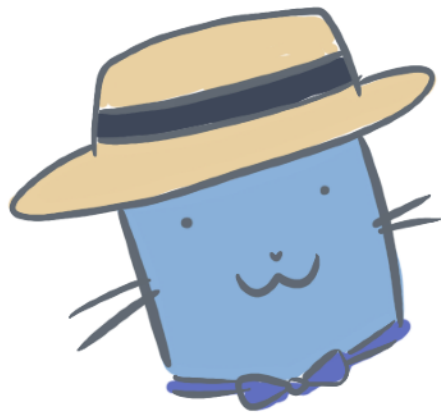


why does any  
of this matter?

Some part of every system  
is always at risk of failing



Fischer



Lynch



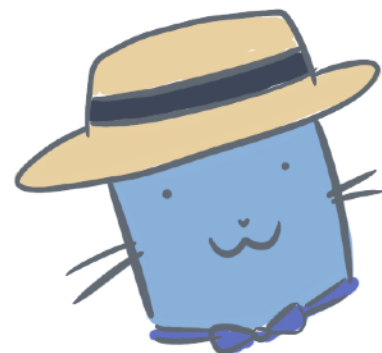
Paterson



Correctness

result

distributed consensus is  
Impossible when at least  
one process might fail!



“Impossibility of Distributed Consensus with One Faulty Process, 1985.

@deniseyu21 🐾



to manage  
uncertainty,  
we have  
mitigation  
strategies

make rules for how  
many "yes" votes is  
enough to proceed

# How does RAFT work?

RAFT IS A  
CONSENSUS ALGORITHM

used in many projects in the real world - ex. etcd

a process for getting multiple machines to "agree"!

WHY?

Distributed systems come with uncertainty. Achieving consensus is important so data can be replicated!

- RAFT doesn't stand for anything. It's a bunch of logs tied together.

WHAT ABOUT NETWORK PARTITIONS?!

In a partition, if the leader falls on the smaller side, a new leader is elected within the majority side. When the partition ends, messages received by the minority side are discarded, and those nodes converge their state to match the majority's.

WHEN A NEW WRITE HAPPENS:



(Any node can write!)

Message is queued



copy me!

Message forwarded to leader node



Ack!

Followers copy leader



Ack



Leader "commits" the new data



Followers increment their state counter



what is even  
harder than  
getting machines  
to agree?

# ★ OBSERVABILITY

“Systems are getting more complicated, mental models are getting tougher to build, and we’re all distributed systems engineers now.”

Charity Majors (@mipsytipsy)

UNKNOWN  
UNKNOWN

KNOWN  
UNKNOWN

KNOWN  
KNOWN

“to test Facebook,  
I can't just spin  
up a copy of

distributed  
systems have  
an infinitely long  
chain of dependencies that

engineers now.

COMPLEX  
SYSTEMS  
are impossible  
to

humans

how do we manage  
growing complexity?



understand where

COGNITIVE COMPLEXITY

comes from

# Woods' theorem:

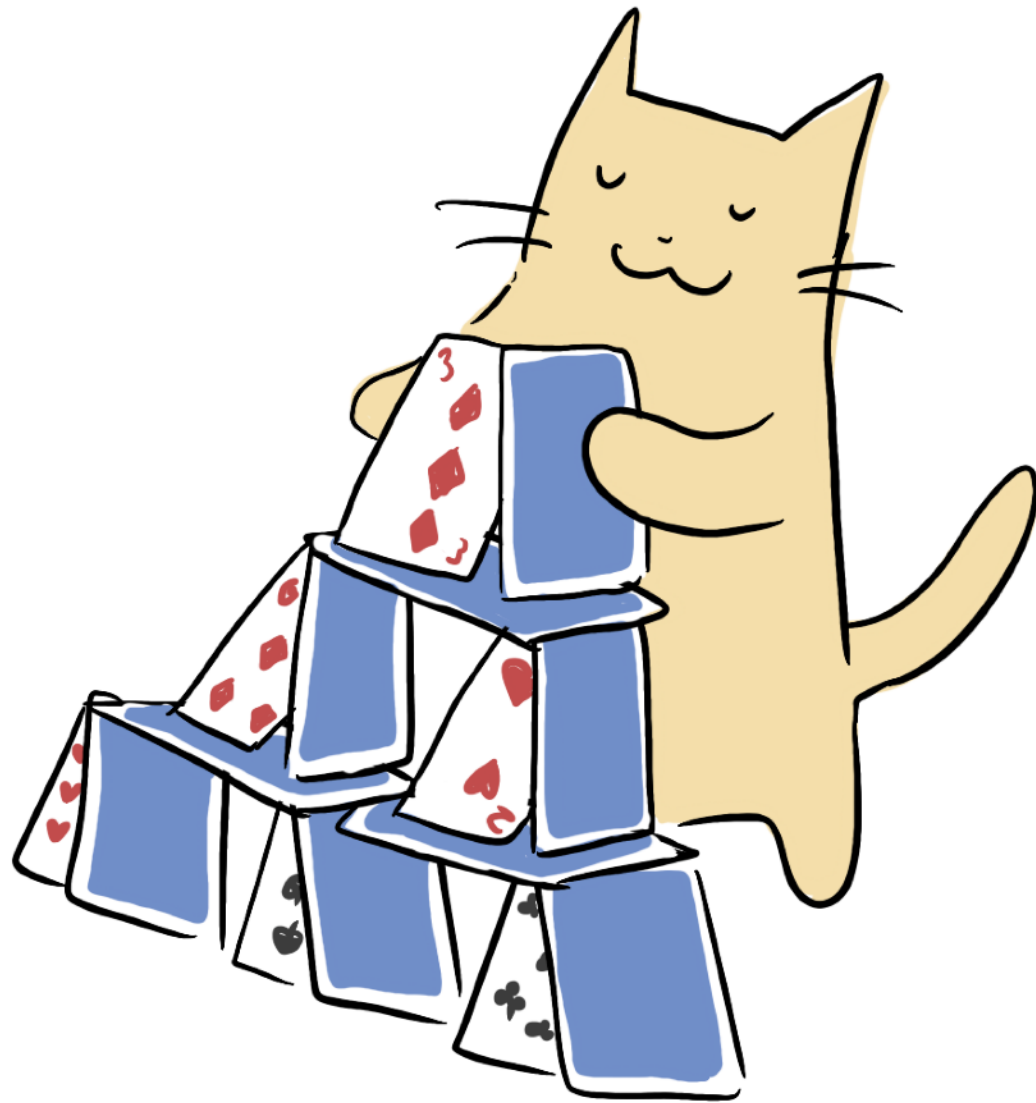
"as the complexity of a system increases, the accuracy of any single agent's own model of that system decreases rapidly."



"Coping With Complexity: the psychology of human behavior in complex systems." Dr. David Woods, 1988.

# BUILDING MENTAL MODELS

in theory:



# BUILDING MENTAL MODELS

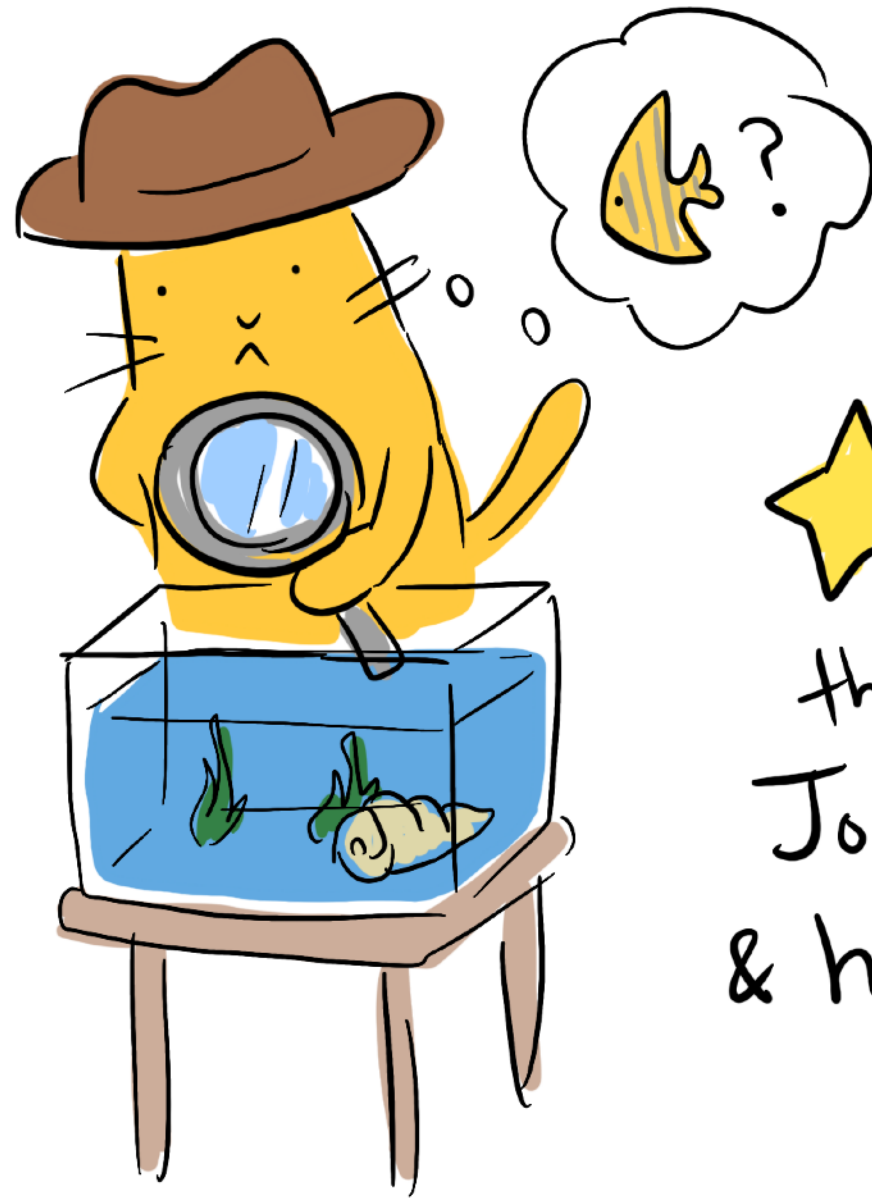
in theory:



in practice:



# INCIDENT ANALYSIS

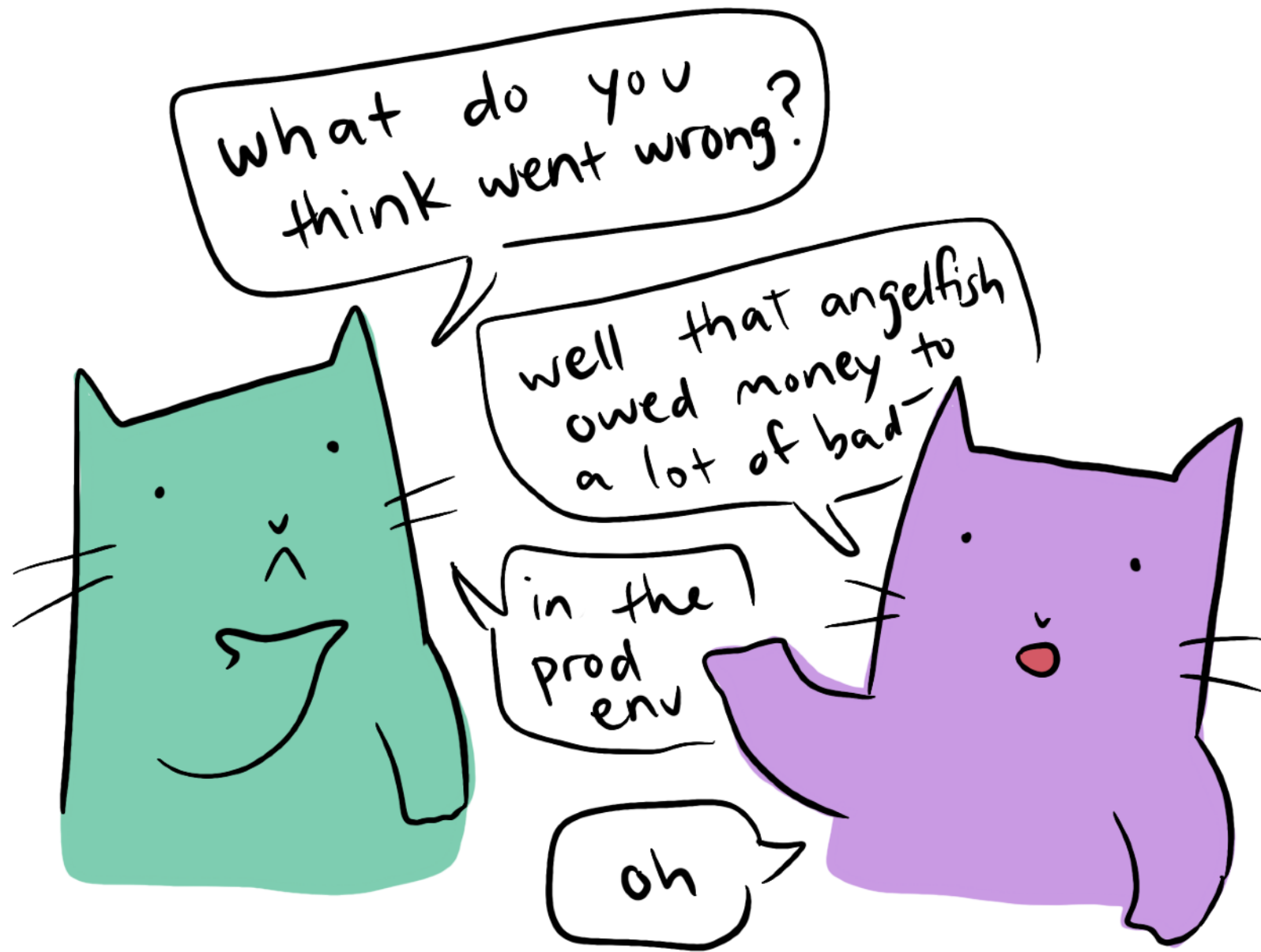


★ This is  
the work of  
John Alls  
& his team 🐾

is particularly great for  
mental model calibration



Art created for [zine.incidentlabs.io](http://zine.incidentlabs.io)



Blameless discussions  
Optimized for learning



Don't accept HUMAN  
ERROR as the root  
cause. Dig deeper!

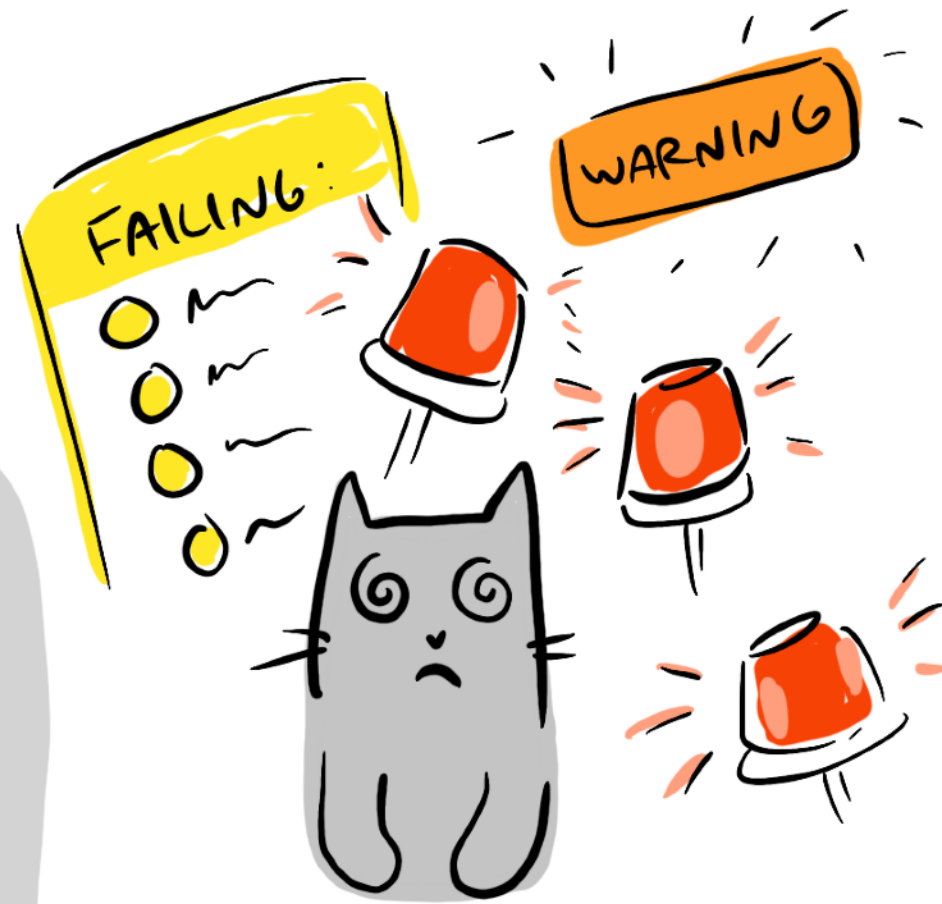


# Unintuitive design?

☐ check if you  
do not not not not  
not not not wish  
to receive  
emails

Unintuitive  
design?

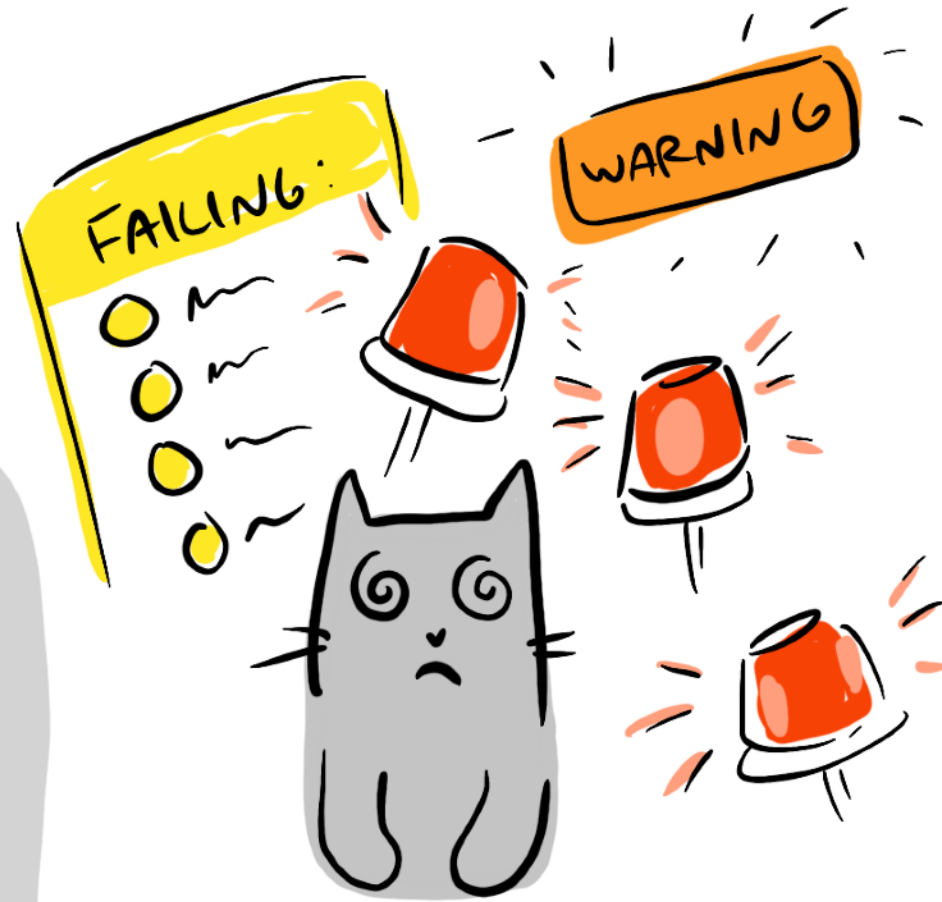
☐ check if you  
do not not not not  
not not not wish  
to receive  
emails



Alert  
fatigue?

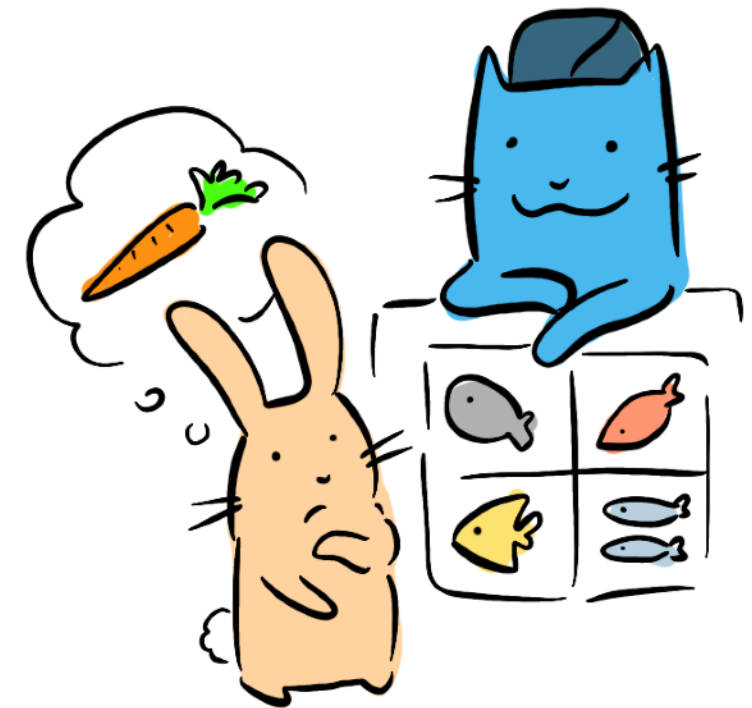
Unintuitive design?

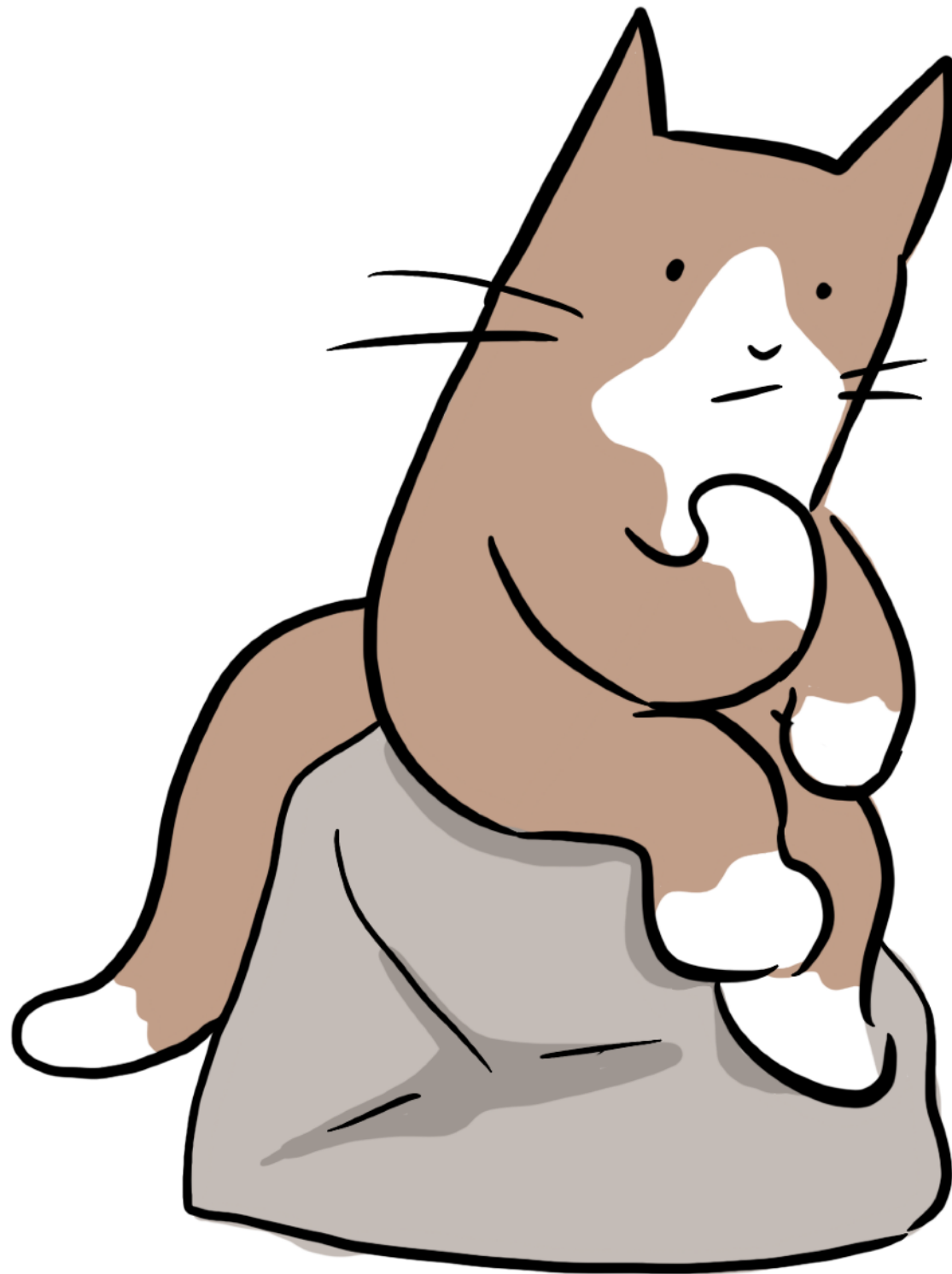
☐ check if you do not not not not not not not wish to receive emails



Alert fatigue?

Not understanding the users' assumptions and needs?

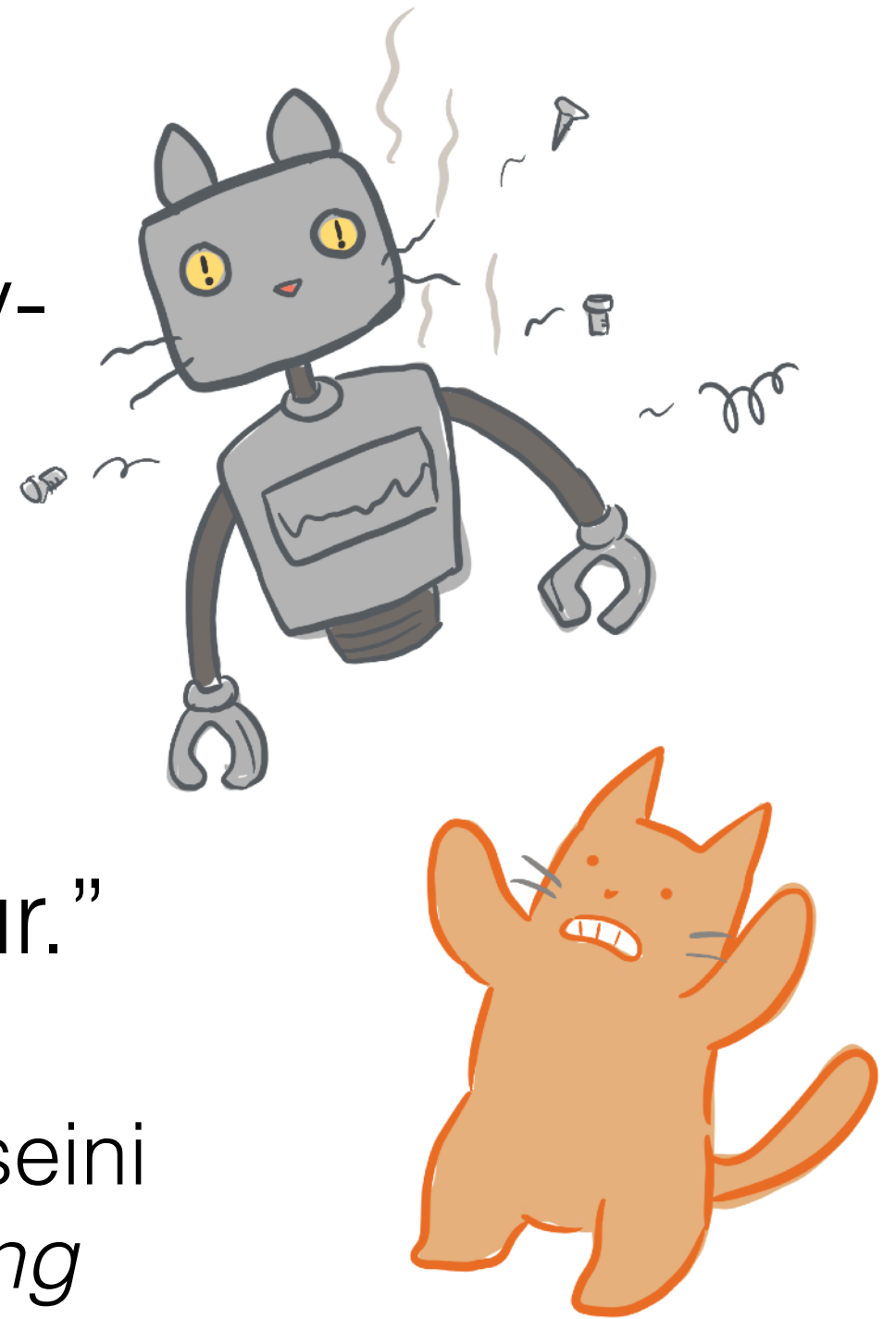




Does the  
*root cause*  
even exist?

“The more we depend on technology and push it to its limits, the more we need highly-skilled, well-trained, well-practiced people to make systems resilient, acting as the last line of defence against the failures that will inevitably occur.”

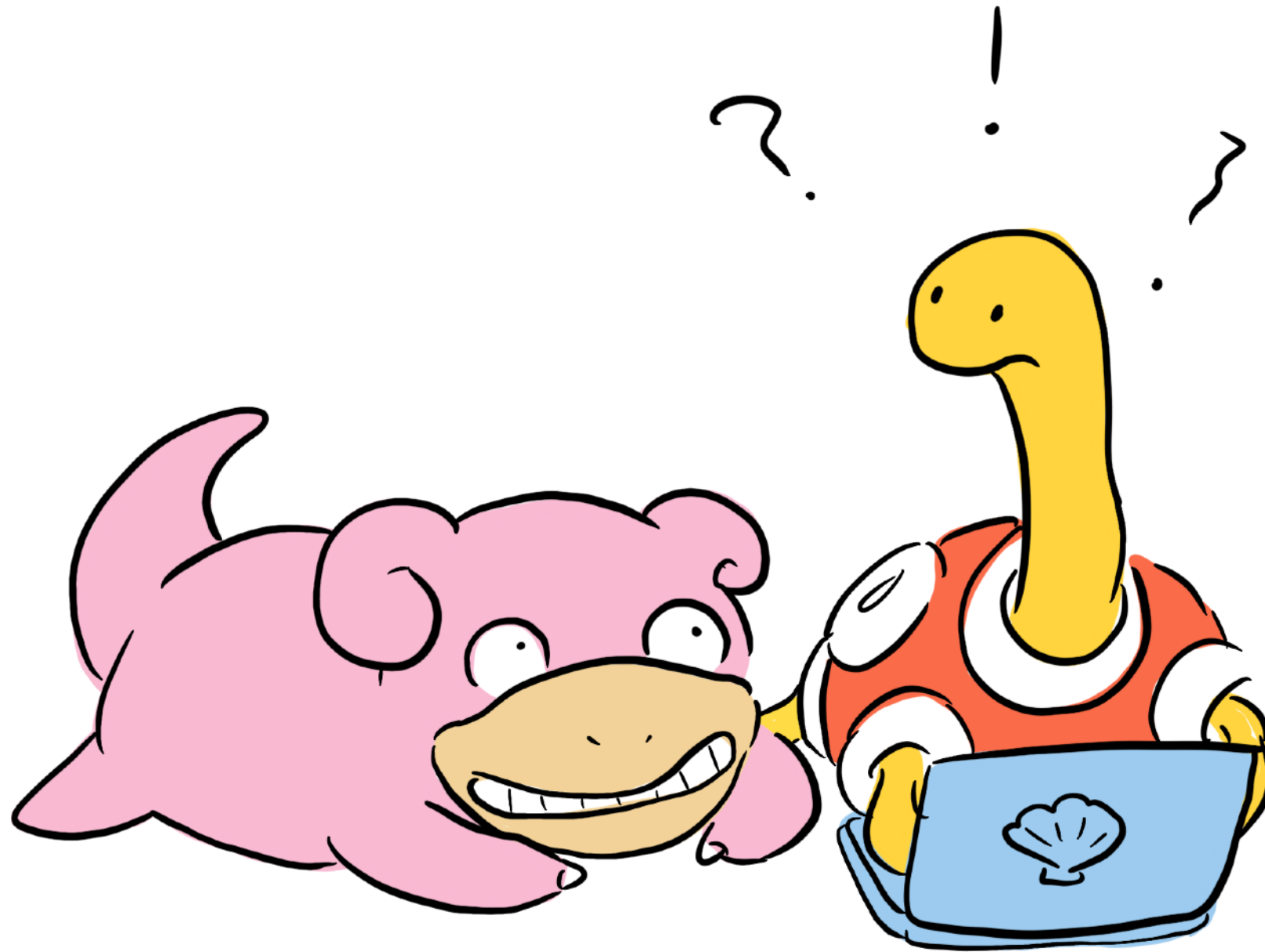
Baxter, Rooksby, Wong, Khajeh-Hosseini  
*“The Ironies of Automation... still going strong at 30?” (2012)*



we borrow against  
inherent complexity



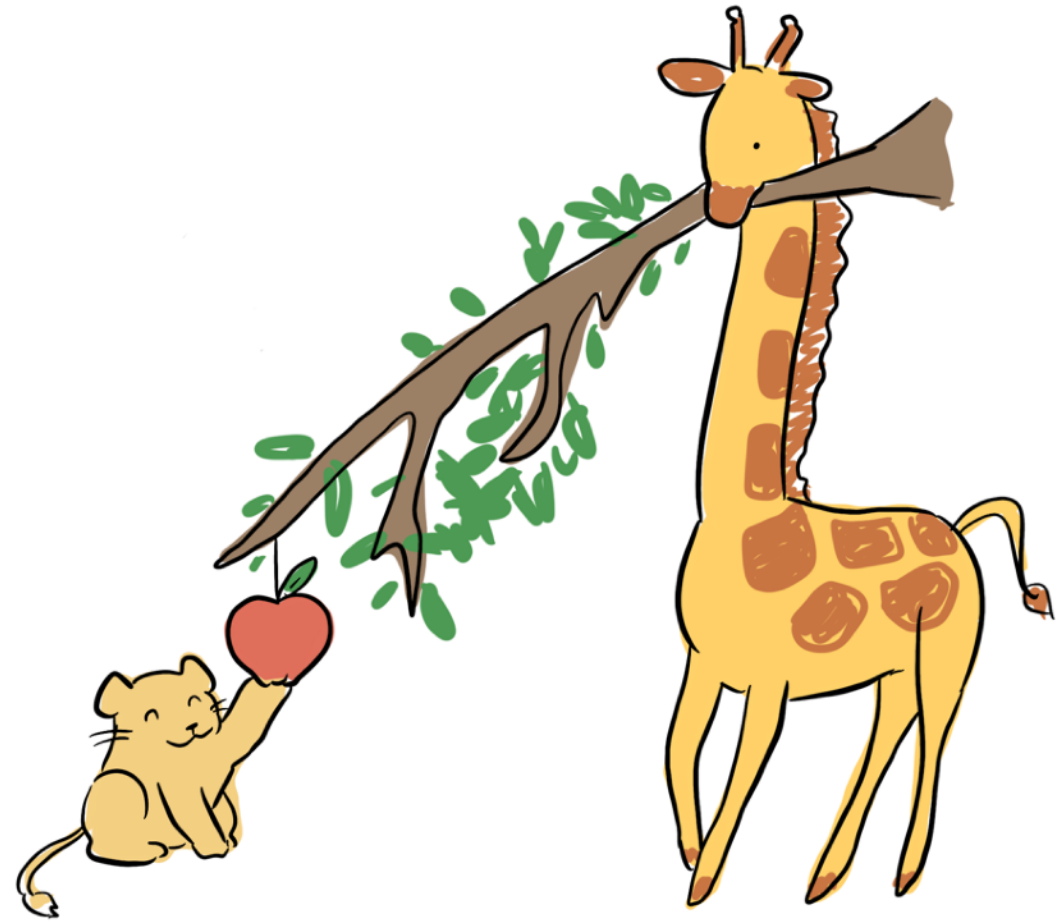
but we can learn  
and adapt



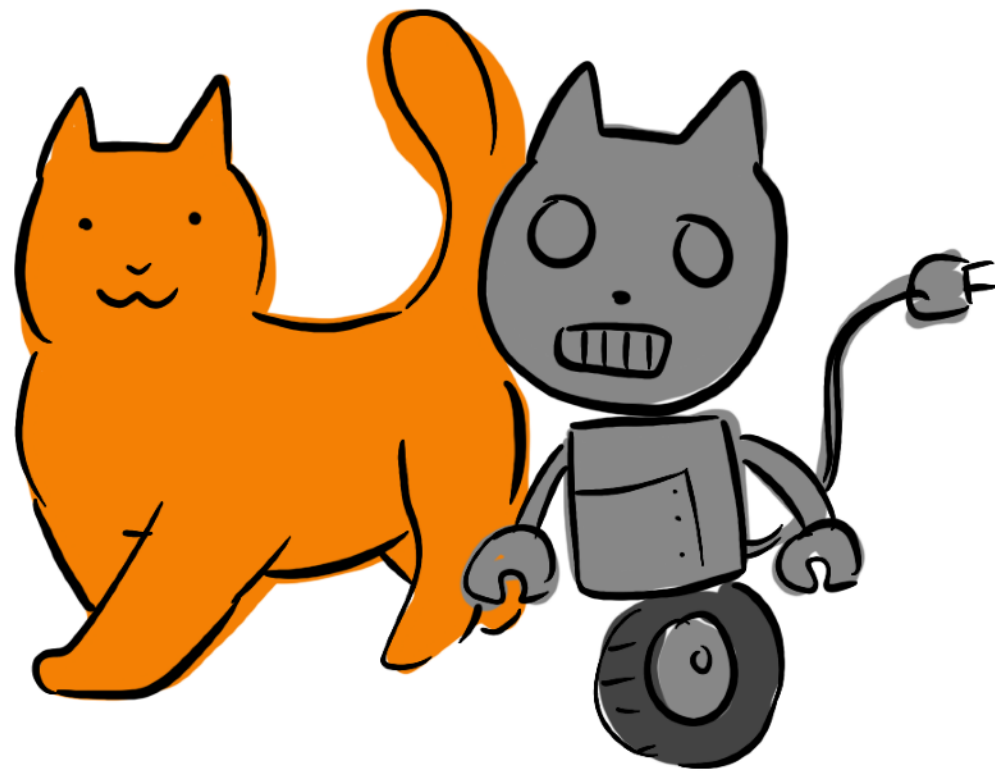
Challenge yourself to empathize with each user

@deniseyu21 🐦

Our design  
choices should  
make life  
simpler for  
the humans  
operating  
our systems

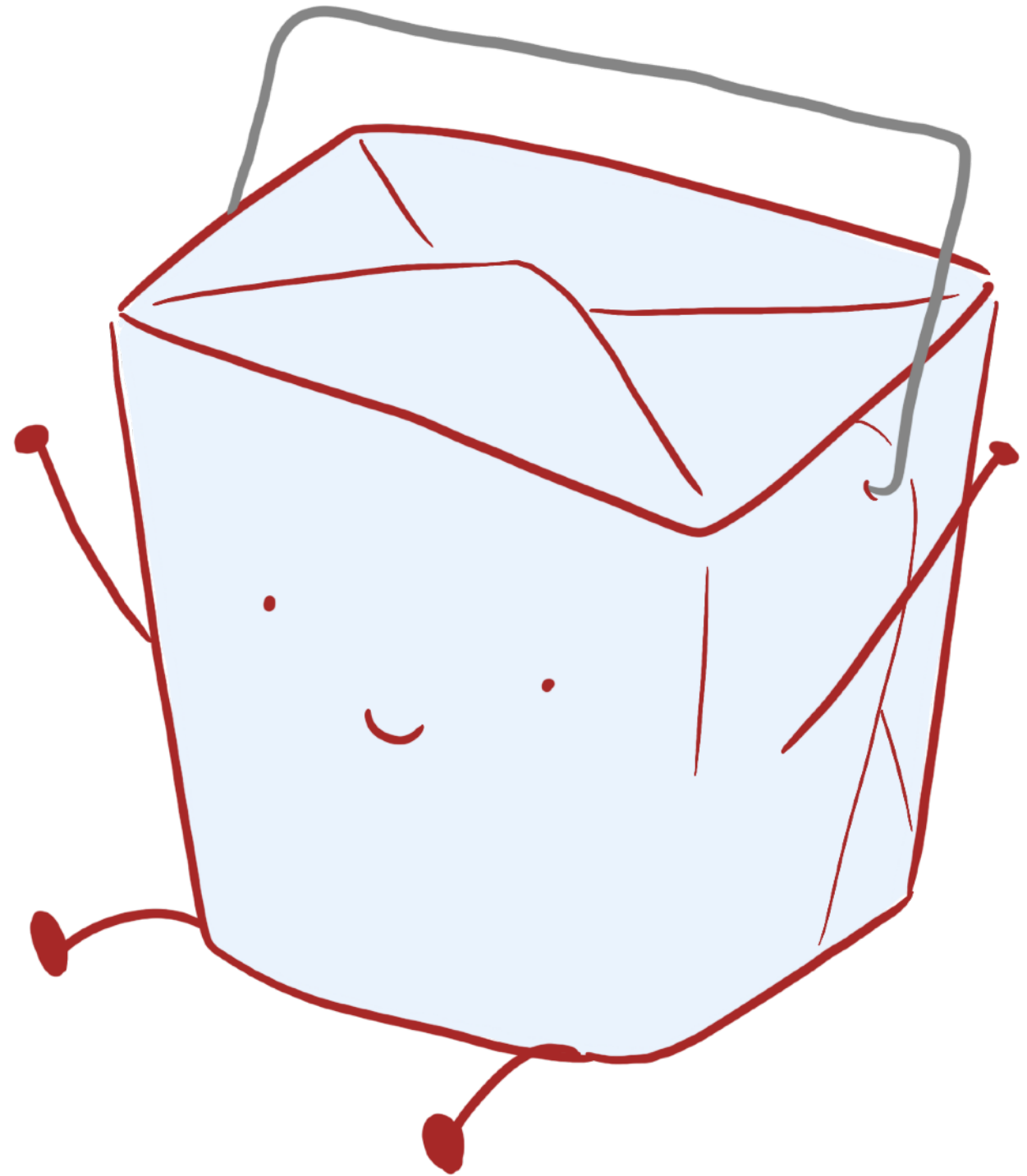


we owe it to our end users &  
our teams to understand  
& design for the whole system



including the fleshy human parts.

Thanks!



@deniseyu21 🐣